## **MEMO**

To: Waterfront Resilience Program Stakeholder Engagement Team

From: Civic Edge Consulting Date: February 24, 2019

RE: Summary Memo for the Waterfront Resilience Program – Islais Creek / Bayview Resilience

Community Meeting #2

Special thanks to the Port of San Francisco, San Francisco Planning, San Francisco Municipal Transportation Agency, RDJ, and AECOM teams for their help in preparing this summary overview.

#### **Waterfront Resilience Program Community Meetings Overview**

The Port of San Francisco is hosting a series of community meetings for the Waterfront Resilience Program in the three geographic areas of the Program: Embarcadero Seawall Program and the Northern Waterfront, Mission Creek and the Central Waterfront, and Islais Creek and the Southern Waterfront. The meetings will all cover similar content but focus on the respective geographies.

The stakeholder goals for the Waterfront Resilience Program, as articulated in the Communications Strategy and Engagement Plan 2019-2021, are as follows:

- Create opportunities for broad and accessible public engagement
- Identify and engage key stakeholders
- Establish the Port as a resilience leader
- Create community support for immediate projects and understanding of long-term planning projects

What follows is a summary of Islais Creek / Bayview Resilience Community Meeting #2 with recommendations to guide future meeting planning.

#### **Meeting Overview**

On Thursday, January 30, 2020, the Port of San Francisco, U.S. Army Corps of Engineers, San Francisco Planning, and San Francisco Municipal Transportation Agency, hosted the third in a series of community meetings for the southern waterfront segment of the Waterfront Resilience Program at the Southeast Community Facility. The meeting began officially at 6 PM with time to sign-in, mingle and eat dinner, and review the meeting materials.

The event began with introductory remarks from the Port's Randy Quezada and Supervisor Sophie Maxwell followed by brief presentations, facilitated small group discussions about the draft goals, and a recap of each table's discussion provided by a community member.

The presentations, provided by the Port's Randy Quezada and Planning's Robin Abad from SF Planning, were designed to provide an update on the Waterfront Resilience Program, describe the hazards and climate risks in the Islais Creek / Bayview community, summarize all the feedback that the WRP team has heard from thus far, and most importantly, introduce the draft goals for the Islais Creek / Bayview

geography. The full presentations can be found <u>here</u> on the Waterfront Resilience Program website and in Appendix V.

The last hour of the meeting consisted of eight breakout tables with Port, Planning, and consultant staff facilitating discussions and engagement on the draft goals. First, tables reviewed the goals and provided feedback, either affirming the goal language as written or providing modifications. The second part of the goals engagement consisted of prioritizing goals by time horizon. Up to six goals could be placed on a large poster for each time horizon: Strengthen (short-term), Adapt (mid-term), and Envision (long-term). Please see Appendix VIII and IX for the full engagement instructions and boards.

After each table completed the goals engagement, a representative from the community shared highlights from the table conversation as the microphone was passed around the room.

Brad Benson from the Port of San Francisco closed the meeting with next steps and a thank you.

#### **Meeting Promotion and Outreach**

Ahead of the Community Meeting, the Waterfront Resilience team developed a promotional plan aimed to achieve the following two objectives:

- Raise overall awareness about the Waterfront Resilience Program we knew from the prior community meetings that publicizing the event itself is an important outreach opportunity.
- Maintain attendance from Community Meeting #1, which had approximately 75 people in attendance.

The meeting was promoted through a range of outlets, including the following:

- The Waterfront Resilience Program eNewsletter (3,000+ recipients)
- Social media (organic and paid)
- Flyering at key locations in the Bayview, including churches, commercial corridors, and public housing (see the event flyer in Appendix IV)
- The Waterfront Resilience Program website
- Emails to select Port listservs and community groups

#### Outreach by the numbers:

- 55+ people attended Community Meeting #2
- 62 tickets reserved via Eventbrite
- 912 Eventbrite views
- Twitter content had over 11,510 impressions
- Facebook content reached 6,879 people

#### **Community Meeting Feedback and Observations**

What follows is summarized feedback and observations gleaned from Port and Planning staff and the consultant teams. Full reflections from Port, Planning, and consultant staff can be found in Appendix II.

#### Logistics - Meeting Location, Time, and Set-Up

The Southeast Community Facility was an overall good location for the Community Meeting. The space was accessible by public transportation and a familiar place for community meetings. The Southeast Community Facility was also cost-effective.

The space was relatively well-suited for the meeting and accommodated both the presentations and breakout tables in one large room. The space came with key amenities, such as seating for all attendees, a screen, amplified sound, and accessible restrooms.

Based on feedback from the last meeting, tables were set-up for the engagement from the beginning rather than having stadium seating for the presentation first. This made the space feel more intimate and allowed the tables to have more space between them for the engagement.

Set-up was simple and many remarked that the food from Dixson's Delights was excellent.

#### **Attendance and Attendees**

The attendance at Community Meeting #2 was a decrease from Meeting #1.5 but an increase from the first meeting. We were overall pleased by the number of people in attendance and the strong representation from Bayview residents. The decrease in attendance may have been due to the winter timing or meeting topic. The team was also farther away from the summer engagement, which generated overall program interest.

Breakout table staff reported an engaged audience that, based on the notes from each table, understood the content from the presentations. We heard anecdotally from attendees during the meeting and after that the meeting was viewed as successful.

For the next meeting, the team will work to reengage the people who came to Meeting #2 as well as additional community members into the meeting series. The team will also emphasize engaging Bayview youth.

#### **Speaking Program**

The speaking program conveyed a great deal of information and was divided into the following two sections:

- 1) Summary of resilience in the Islais Creek / Bayview community, including an overview of the risks and key community assets with Randy Quezada, Port of San Francisco
- Review of community engagement and community priorities shared thus far and an introduction to the draft southern waterfront goals with Robin Abad, San Francisco Planning

It remains a challenge to find the appropriate balance of detail for the presentations and convey all the information that needs to be shared while keeping the audience engaged.

#### **Goals Engagement Feedback**

As always, the table engagement was the highlight of the meeting. It provided an opportunity for community engagement and rich small group discussions. There was visible engagement at each table and it was telling that most participants stayed throughout the entire mapping exercise and share-out. The logistics of the mapping exercise were relatively seamless, and the nametags worked to divide the tables nearly evenly.

The Planning team created a goals handout, goal cards, and a poster board with three maps. First, the facilitator sought feedback on the goals using the handout and then they worked with the group to prioritize the goals using the goals cards and poster board.

Table facilitators reported positively on the engagement and it was clear from table notes that the content was engaged with thoroughly and thoughtfully. Facilitators shared the following:

- High level of engagement and generally all tables were able to complete the engagement exercise as intended
- The engagement yielded rich and extensive feedback that can be used to update the draft goals
- The poster boards were too larger for the tables
- More time would have been helpful for the engagement
- Goals wordsmithing is very challenging and hard to do in this context
- The concept of prioritization was challenging, especially because it did not seem clear why some of these goals would need to wait until the mid- or long-term to implemented.

Below is what we heard at each table – comments are shared unedited to the best of the team's ability.

OVERVIEW FROM ALL TABLES	
DRAFT GOALS	COMMUNITY FEEDBACK
VISION: A vision for Islais Creek that adapts to flood risks while ensuring healthy and resilient communities	<ul> <li>Overwhelming support for vision statement</li> <li>Yosemite Slough missing</li> </ul>
COMMUNITY AND SOCIAL EQUITY A socially and environmentally resilient neighborhood	<ul> <li>Follow-through with promises</li> <li>Top priority is safety (including threats from contaminated soils, liquefaction, and flood hazards)</li> <li>Don't underemphasize African American culture community</li> <li>Making sure people can stay here</li> <li>Affordable housing</li> <li>Add in school, education, churches, landmarks, and other attractions</li> </ul>
GOVERNANCE Authentic and Transparent Public Engagement During and Beyond the Planning Phase	<ul> <li>Improved accountability</li> <li>Intergenerational engagement</li> <li>More thorough and thoughtful engagement in the Bayview</li> <li>Awareness of community groups</li> </ul>
TRANSPORTATION A Transportation System that is Resilient and Adaptable to Flood Risk	<ul> <li>Water transportation – Bayview ferry</li> <li>Evacuation</li> <li>Accessibility</li> <li>Water recreation</li> <li>More transportation options needed</li> <li>More reliable transportation options</li> </ul>
ENVIRONMENT A Healthy Environment for Residents, Workers, and Ecologies	<ul> <li>Environmental injustice in the Bayview</li> <li>Water quality / clean soil</li> <li>Nature based solutions</li> <li>Consider the watershed</li> <li>Improve recreation</li> </ul>

	<ul> <li>City should share the environmental risks and burdens of large utilities and PDRs districts</li> </ul>
ECONOMY A Sustainable Economy that Benefits Local Residents, Workers, and Industries	<ul> <li>Support all kinds of employment and internships, business ownerships, local contracts</li> <li>Support local businesses / get money to stay in the Bayview</li> <li>Increase educational and training opportunities</li> <li>Increased cultural resources</li> <li>Activity along the waterfront</li> <li>Job creation</li> <li>"Keep our waterfront special"</li> </ul>

#### FEEDBACK FROM TABLE #1 – GOALS AND GOALS PRIORITIZATION

FEEDBACK FROM TABLE #1 - GOALS AND GOALS PRIORITIZATION	
DRAFT GOALS	COMMUNITY FEEDBACK
VISION: A vision for Islais Creek that adapts to flood risks while ensuring healthy and resilient communities	
COMMUNITY AND SOCIAL EQUITY A socially and environmentally resilient neighborhood	<ul> <li>More community building</li> <li>More opportunities for interaction, engagement/cross-cultural</li> <li>Trust</li> <li>Follow-through with promises</li> <li>More parking, fewer tickets, fewer fines</li> </ul>
GOVERNANCE Authentic and Transparent Public Engagement During and Beyond the Planning Phase	Improved accountability
TRANSPORTATION A Transportation System that is Resilient and Adaptable to Flood Risk	<ul> <li>Youth being unfairly targeted on Muni</li> <li>Free Muni for youth</li> <li>Have better access for mobility</li> </ul>
ENVIRONMENT A Healthy Environment for Residents, Workers, and Ecologies	<ul> <li>More awareness of what community groups are doing</li> <li>Support community groups</li> <li>Improved recreation, gym, pier, more classes/stewardship opportunities</li> </ul>
ECONOMY A Sustainable Economy that Benefits Local Residents, Workers, and Industries	<ul> <li>Build infrastructure that is equitable</li> <li>Improve sewer / stormwater seems to address water quality concerns</li> </ul>
PLANNING TIMEFRAME	COMMUNITY PRIORITIZATION
STRENGTHEN Now - 2050	<ol> <li>Community and Social Equity: Develop equitable solutions with and for a wide variety of community members, including youth, seniors, families and people of color</li> <li>Environment: Prioritize nature-based solutions and green infrastructure to mitigate floods, improve stormwater management, and support local</li> </ol>

ecology

	<ol> <li>Governance: Engage with youth to build long-term understanding, capacity, and stewardship</li> <li>Governance: Identify and share individual histories and stories about Islais Creek to inform the Strategy</li> <li>Transportation: Create accessible transportation between the waterfront, the City, and the region</li> </ol>
ADAPT 2050 - 2100	<ol> <li>Economy: Adapt flood-prone areas that currently support existing jobs, small businesses, and local artists</li> <li>Transportation: Adapt key transportation facilities to flooding to maintain operations, service, and connectivity</li> </ol>
ENVISION 2100 - 2140	<ol> <li>Community and Social Equity: Adapt buildings, open spaces, and services for flooding that ensure safety and preparedness of the district and city in the case of a flood emergency</li> <li>Economy: Maintain and increase of women- and minority-owned businesses, community benefit organizations, worship centers, and arts and culture organizations</li> <li>Environment: Improve access to and create new resilient open spaces along the creek and bay shorelines to provide much needed recreational space for the surrounding neighborhoods</li> <li>Environment: Identify solutions and strategies that benefit the entire Islais Creek watershed</li> <li>Governance: Build a long-lasting basis of support with a transparent, authentic engagement process</li> <li>Transportation: Improve pedestrian and bike connections to provide resilience during near-term periodic flood events.</li> </ol>

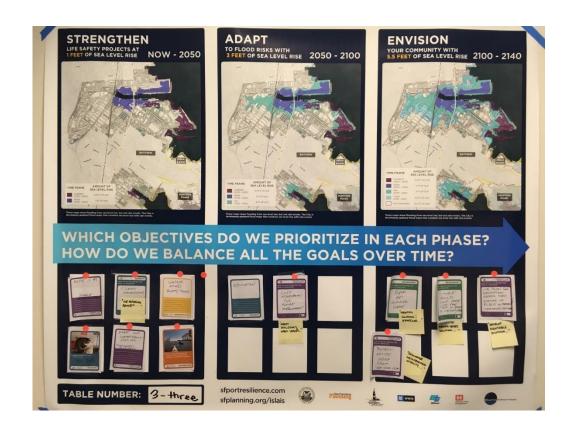


FEEDBACK FROM TABLE #2 – GOALS AND GOALS PRIORITIZATION	
DRAFT GOALS	COMMUNITY FEEDBACK
VISION: A vision for Islais Creek that adapts to flood risks while ensuring healthy and resilient communities	Participants support vision statement
COMMUNITY AND SOCIAL EQUITY A socially and environmentally resilient neighborhood	<ul> <li>Participants support with modifications</li> <li>Vague? Flexibility is a good thing</li> <li>No more environment risks/share responsibility</li> </ul>
GOVERNANCE Authentic and Transparent Public Engagement During and Beyond the Planning Phase	<ul> <li>Participants support with modifications – final goal of engaging youth crossed out</li> <li>Transfer of knowledge from generation / people moving out / moving in</li> <li>Integrating industries</li> <li>Engage with older generations</li> </ul>
TRANSPORTATION A Transportation System that is Resilient and Adaptable to Flood Risk	Participants support with modifications – suggestion to combine two transportation goals  • Finding a balance of what can be flooded / what needs to remain dry  • Coordination with Caltrain efforts
ENVIRONMENT A Healthy Environment for Residents, Workers, and Ecologies	<ul> <li>Participants support with modifications</li> <li>Convert some areas that can be flooded</li> <li>Address toxins, environmental equity!</li> </ul>
ECONOMY A Sustainable Economy that Benefits Local Residents, Workers, and Industries	<ul> <li>Participants support with modifications</li> <li>Integrating industries</li> <li>Relocate instead of adapting</li> <li>Land should be protected to keep local business and jobs in place</li> </ul>
PLANNING TIMEFRAME	COMMUNITY PRIORITIZATION
STRENGTHEN Now - 2050	<ol> <li>Economy: Adapt flood-prone areas that currently support existing jobs, small businesses, and local artists</li> <li>Economy: Support local, blue collar industrial jobs</li> <li>Economy: Use the planning process of this project as an opportunity to train and mentor individuals in the fields of design, planning and engineering</li> <li>Environment: Identify solutions and strategies that benefit the entire Islais Creek watershed</li> <li>Governance: Build a long-lasting basis of support with a transparent, authentic engagement process</li> <li>NEW TRANSPORTATION GOAL: Transportation, infrastructure, and connectivity with the city</li> </ol>
ADAPT 2050 - 2100	Incomplete
ENVISION 2100 - 2140	Incomplete



FEEDBACK FROM TABLE #3 – GOALS AND GOALS PRIORITIZATION	
DRAFT GOALS	COMMUNITY FEEDBACK
VISION: A vision for Islais Creek that adapts to flood risks while ensuring healthy and resilient communities	
COMMUNITY AND SOCIAL EQUITY A socially and environmentally resilient neighborhood	<ul> <li>Participants support with modifications – final goal crossed out</li> <li>Neighborhood serving critical amenities</li> <li>Reword goals to better capture buckets</li> <li>Natural solutions / wetlands</li> </ul>
GOVERNANCE Authentic and Transparent Public Engagement During and Beyond the Planning Phase	First, second, and fourth goals crossed out
TRANSPORTATION A Transportation System that is Resilient and Adaptable to Flood Risk	<ul> <li>Participants support with modifications</li> <li>Water transit / boating / recreation</li> <li>Ferry terminal</li> </ul>
ENVIRONMENT A Healthy Environment for Residents, Workers, and Ecologies	<ul> <li>Participants support with modifications</li> <li>Water sports</li> <li>Stable nature-based solutions</li> <li>Understand stability of soil and design, study of geology</li> <li>Understand pollutants and clean it up</li> <li>Protect flora / fauna / birds</li> </ul>

	Possible to eat fish
ECONOMY A Sustainable Economy that Benefits Local Residents, Workers, and Industries	<ul> <li>Participants support with modifications</li> <li>Train local community now to be part of the solution (young, 55+)</li> <li>Support all kinds of employment and internships, ownerships, local contracts</li> <li>Encourage maritime businesses and waterfront restaurants</li> <li>Offer key CCSF classes in the Bayview</li> <li>Sewers and sewage treatment plant</li> </ul>
PLANNING TIMEFRAME	COMMUNITY PRIORITIZATION
STRENGTHEN Now - 2050	<ol> <li>Economy: Use the planning process of this project as an opportunity to train and mentor individuals in the fields of design, planning and engineering – modified to include clean storm drains</li> <li>Economy: Support local jobs – modified to be all jobs</li> <li>Governance: Build a long-lasting basis of support with a transparent, authentic engagement process</li> <li>NEW COMMUNITY AND SOCIAL EQUITY GOAL: Safe is #1, stable environment</li> <li>NEW COMMUNITY AND SOCIAL EQUITY GOAL: Keep our waterfront special, economic benefit</li> <li>NEW TRANSPORTATION GOAL: Water access boats / ports</li> </ol>
ADAPT 2050 - 2100	<ol> <li>Community and Social Equity: Adapt buildings, open spaces, and services for flooding that ensure safety and preparedness of the district and city in the case of a flood emergency – modified to include cost assessment for future improvement</li> <li>NEW ECONOMY GOAL: Education</li> </ol>
ENVISION 2100 - 2140	<ol> <li>Community and Social Equity: Encourage neighborhood vitality, character, and diversity with more mixed-income housing – modified to include protect all area from sea level rise</li> <li>Community and Social Equity: Develop equitable solutions with and for a wide variety of community members, including youth, seniors, families, and people of color – modified to include use funds for relocation rather than staying in place &gt; managed retreat</li> <li>Environment: Identify solutions and strategies that benefit the entire Islais Creek watershed – modified to include dam at the Golden Gate</li> <li>Environment: Prioritize nature-based solutions and green infrastructure to mitigate floods, improve stormwater management, and support local ecology – modified to include future should look more like the past</li> </ol>



## DRAFT GOALS COMMUNITY FEEDBACK COMMUNITY FEEDBACK

VISION: A vision for Islais Creek that adapts to flood risks while ensuring healthy and resilient communities

Three participants support and one additional supports with modifications

COMMUNITY AND SOCIAL EQUITY A socially and environmentally resilient neighborhood

One participant supports and three additional support with modifications

Add in school, education, churches, and landmarks

GOVERNANCE
Authentic and Transparent Public
Engagement During and Beyond the

Three participants support

Not sure "governance" is the right term

**TRANSPORTATION** 

**Planning Phase** 

A Transportation System that is Resilient and Adaptable to Flood Risk

- Updated to "A Transportation System that is Resilient, Accessible and Adaptable to Flood Risk in Times of Emergency"
- Only one way out the systems needs protection
- Evacuation
- Reference to bridges and their importance
- Evacuation by water
- Accessibility to get out

ENVIRONMENT A Healthy Environment for Residents, Workers, and Ecologies	<ul> <li>Water quality / Is water quality tested? Improve</li> <li>Everything must have multi-purpose</li> <li>Is it possible to have nature-based solutions?</li> <li>Robust plan around building on landfill</li> <li>Consider the watershed</li> </ul>
ECONOMY A Sustainable Economy that Benefits Local Residents, Workers, and Industries	<ul> <li>Property and business ownership locally</li> <li>Business entrepreneurship training program</li> <li>Community land trust so can buy land</li> <li>Education component in high school, elementary school</li> <li>Training program for future workers, emergency</li> </ul>
PLANNING TIMEFRAME	COMMUNITY PRIORITIZATION

Really hard to prioritize over the time frames as represented – many need to start now. The overarching goals are at Envision.

STRENGTHEN Now - 2050	<ol> <li>Environment: Prioritize nature-based solutions and green infrastructure to mitigate floods, improve stormwater management, and support local ecology</li> <li>Economy: Support local, blue collar industrial jobs</li> <li>Economy: Adapt flood-prone areas that currently support existing jobs, small businesses, and local artists</li> <li>Governance: Build a long-lasting basis of support with a transparent, authentic engagement process</li> <li>Transportation: Improve pedestrian and bike connections to provide resilience during near-term periodic flood events.</li> <li>Transportation: Adapt key transportation facilities to flooding to maintain operations, service, and connectivity</li> </ol>
ADAPT 2050 - 2100	<ol> <li>Community and Social Equity: Adapt buildings, open spaces, and services for flooding that ensure safety and preparedness of the district and city in the case of a flood emergency</li> <li>Community and Social Equity: Develop equitable solutions with and for a wide variety of community members, including youth, seniors, families, and people of color</li> <li>Governance: Engage with youth to build long-term understanding, capacity, and stewardship</li> </ol>
ENVISION 2100 - 2140	NEW ENVIRONMENT GOAL: A healthy environment for workers and ecologies



FEEDBACK FROM TABLE #5 – GOALS AND GOALS PRIORITIZATION	
DRAFT GOALS	COMMUNITY FEEDBACK
VISION: A vision for Islais Creek that adapts to flood risks while ensuring healthy and resilient communities	Four participants support vision statement
COMMUNITY AND SOCIAL EQUITY A socially and environmentally resilient neighborhood	<ul> <li>Four participants support with modifications</li> <li>Add in attractions</li> <li>Cross cultural engagement</li> </ul>
GOVERNANCE Authentic and Transparent Public Engagement During and Beyond the Planning Phase	<ul> <li>Four participants support with modifications</li> <li>Whatever is talked about is followed through</li> </ul>
TRANSPORTATION A Transportation System that is Resilient and Adaptable to Flood Risk	<ul> <li>Four participants support with modifications</li> <li>Bay depends on this area of transport</li> <li>More transportation options</li> <li>In a flood event, people can't protect critical infrastructure</li> </ul>
ENVIRONMENT A Healthy Environment for Residents, Workers, and Ecologies	Four participants support

#### **ECONOMY** Four participants support with modifications A Sustainable Economy that Benefits Job creations happening more Local Residents, Workers, and More affordable Industries Prioritize jobs COMMUNITY PRIORITIZATION PLANNING TIMEFRAME Prioritize transportation and economy – others to follow **STRENGTHEN** 1. **Governance:** Build a long-lasting basis of support with a transparent, Now - 2050 authentic engagement process 2. Governance: Engage with youth to build long-term understanding, capacity, and stewardship 3. **Governance:** Identify and share individual histories and stories about Islais Creek to inform the Strategy 4. Transportation: Adapt key transportation facilities to flooding to maintain operations, service, and connectivity 5. Transportation: Improve connectivity between Bayview and other neighborhoods 6. Transportation: Create accessible transportation between the waterfront, the City, and the region **ADAPT** 1. Community and Social Equity: Adapt buildings, open spaces, and 2050 - 2100 services for flooding that ensure safety and preparedness of the district and city in the case of a flood emergency 2. **Economy:** Adapt flood-prone areas that currently support existing jobs, small businesses, and local artists 3. **Economy:** Support local, blue collar industrial jobs 4. **Economy:** Maintain and increase of women- and minority-owned businesses, community benefit organizations, worship centers, and arts

### cultural groups, as central to developing future visions **ENVISION** 2100 - 2140

1. Community and Social Equity: Encourage neighborhood vitality, character, and diversity with more mixed-income housing

and culture organizations

engineering

2. Community and Social Equity: Develop equitable solutions with and for a wide variety of community members, including youth, seniors, families, and people of color

5. **Economy:** Use the planning process of this project as an opportunity to train and mentor individuals in the fields of design, planning, and

6. Governance: Acknowledge the significance of the newly designated African American Cultural District at Bayview Hunters Point, and other

- 3. **Environment:** Identify solutions and strategies that benefit the entire Islais Creek watershed
- 4. **Environment:** Prioritize nature-based solutions and green infrastructure to mitigate floods, improve stormwater management, and support local ecology
- 5. **Environment:** Improve access to and create new resilient open spaces along the creek and bay shorelines to provide much needed recreational space for the surrounding neighborhoods
- 6. **Transportation:** Improve pedestrian and bike connections to provide resilience during near-term periodic flood events.



#### FEEDBACK FROM TABLE #6 – GOALS AND GOALS PRIORITIZATION

DRAFT GOALS	COMMUNITY FEEDBACK
VISION: A vision for Islais Creek that adapts to flood risks while ensuring healthy and resilient communities	Four participants support vision statement
COMMUNITY AND SOCIAL EQUITY A socially and environmentally resilient neighborhood	<ul> <li>Four participants support with modifications</li> <li>More emphasis on people of color</li> <li>Don't underemphasize African American culture / A.A. Cultural District</li> <li>Making sure people can stay here</li> <li>Leaves out homeless</li> </ul>
GOVERNANCE Authentic and Transparent Public Engagement During and Beyond the Planning Phase	<ul> <li>Four participants support with modifications</li> <li>Engage students now in schools</li> <li>Institution / university projects on art</li> </ul>
TRANSPORTATION A Transportation System that is Resilient and Adaptable to Flood Risk	<ul> <li>Four participants support with modifications</li> <li>Ferry Terminal in Bayview</li> <li>Connections to the airport</li> </ul>
ENVIRONMENT A Healthy Environment for Residents, Workers, and Ecologies	<ul><li>Four participants support</li><li>Clean water</li></ul>

## A Sustainable Economy that Benefits Local Residents, Workers, and Industries  ## A mail like cafe international		
Emphasize African American Cultural District and look for opportunities to strengthen it through art-focused institutions of high learning and cultural spaces     Transportation – look at the water for resilient transportation  PLANNING TIMEFRAME  COMMUNITY PRIORITIZATION  1. Economy: Use the planning process of this project as an opportunity to train and mentor individuals in the fields of design, planning, and engineering 2. Economy: Maintain and increase of women- and minority-owned businesses, community benefit organizations, worship centers, and arts and culture organizations 3. Environment: Prioritize nature-based solutions and green infrastructure to mitigate filoods, improve stormwater management, and support local ecology 4. Governance: Acknowledge the significance of the newly designated African American Cultural District at Bayview Hunters Point and other cultural groups, as central to developing future visions 5. Governance: Engage with youth to build long-term understanding, capacity, and stewardship 6. Transportation: Create accessible transportation between the waterfront, the City, and the region 7. NEW ECONOMY GOAL: Focus on connecting to the African American Cultural District and arts – and new uses like a university that provides opportunities to neighborhood  ADAPT 1. Community and Social Equity: Encourage neighborhood vitality, character, and diversity with more mixed-income housing 2. Community and Social Equity: Adapt buildings, open spaces, and services for flooding that ensure safety and preparedness of the district and city in the case of a flood emergency 3. Economy: Adapt flood-prone areas that currently support existing jobs, small businesses, and local artists 4. Environment: Improve access to and create new resilient open spaces along the creek and bay shorelines to provide much needed recreational space for the surrounding neighborhoods 5. Governance: Build al long-lasting basis of support with a transparent, authentic engagement process 6. Transportation: Improve pedestrian	A Sustainable Economy that Benefits Local Residents, Workers, and	<ul> <li>Waterfront promenade like 3<sup>rd</sup> Street in Santa Monica</li> <li>Activity near water, not just nature</li> <li>A mall like café international</li> <li>Cultural center / 24/7 cultural space / Artistic expression space</li> </ul>
STRENGTHEN Now - 2050  1. Economy: Use the planning process of this project as an opportunity to train and mentor individuals in the fields of design, planning, and engineering 2. Economy: Maintain and increase of women- and minority-owned businesses, community benefit organizations, worship centers, and arts and culture organizations 3. Environment: Prioritize nature-based solutions and green infrastructure to mitigate floods, improve stormwater management, and support local ecology 4. Governance: Acknowledge the significance of the newly designated African American Cultural District at Bayview Hunters Point and other cultural groups, as central to developing future visions 5. Governance: Engage with youth to build long-term understanding, capacity, and stewardship 6. Transportation: Create accessible transportation between the waterfront, the City, and the region 7. NEW ECONOMY GOAL: Focus on connecting to the African American Cultural District and arts — and new uses like a university that provides opportunities to neighborhood  ADAPT 1. Community and Social Equity: Encourage neighborhood vitality, character, and diversity with more mixed-income housing 2. Community and Social Equity: Adapt buildings, open spaces, and services for flooding that ensure safety and preparedness of the district and city in the case of a flood emergency 3. Economy: Adapt flood-prone areas that currently support existing jobs, small businesses, and local artists 4. Environment: Improve access to and create new resilient open spaces along the creek and bay shorelines to provide much needed recreational space for the surrounding neighborhoods 5. Governance: Build a long-lasting basis of support with a transparent, authentic engagement process 6. Transportation: Improve pedestrian and bike connections to provide	Additional?	<ul> <li>Emphasize African American Cultural District and look for opportunities to strengthen it through art-focused institutions of high learning and cultural spaces</li> </ul>
train and mentor individuals in the fields of design, planning, and engineering  2. Economy: Maintain and increase of women- and minority-owned businesses, community benefit organizations, worship centers, and arts and culture organizations  3. Environment: Prioritize nature-based solutions and green infrastructure to mitigate floods, improve stormwater management, and support local ecology  4. Governance: Acknowledge the significance of the newly designated African American Cultural District at Bayview Hunters Point and other cultural groups, as central to developing future visions  5. Governance: Engage with youth to build long-term understanding, capacity, and stewardship  6. Transportation: Create accessible transportation between the waterfront, the City, and the region  7. NEW ECONOMY GOAL: Focus on connecting to the African American Cultural District and arts – and new uses like a university that provides opportunities to neighborhood  ADAPT  1. Community and Social Equity: Encourage neighborhood vitality, character, and diversity with more mixed-income housing  2. Community and Social Equity: Adapt buildings, open spaces, and services for flooding that ensure safety and preparedness of the district and city in the case of a flood emergency  3. Economy: Adapt flood-prone areas that currently support existing jobs, small businesses, and local artists  4. Environment: Improve access to and create new resilient open spaces along the creek and bay shorelines to provide much needed recreational space for the surrounding neighborhoods  5. Governance: Build a long-lasting basis of support with a transparent, authentic engagement process  6. Transportation: Improve pedestrian and bike connections to provide	PLANNING TIMEFRAME	COMMUNITY PRIORITIZATION
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#### ENVISION 2100 - 2140

- 1. **Community and Social Equity:** Develop equitable solutions with and for a wide variety of community members, including youth, seniors, families, and people of color
- 2. **Economy:** Support local, blue collar industrial jobs
- 3. **Environment:** Identify solutions and strategies that benefit the entire Islais Creek watershed
- 4. **Governance:** Identify and share individual histories and stories about Islais Creek to inform the Strategy
- 5. **Transportation:** Improve connectivity between Bayview and other neighborhoods
- 6. **Transportation:** Adapt key transportation facilities to flooding to maintain operations, service, and connectivity



#### FEEDBACK FROM TABLE #7 - GOALS AND GOALS PRIORITIZATION

DRAFT GOALS	COMMUNITY FEEDBACK
VISION: A vision for Islais Creek that adapts to flood risks while ensuring healthy and resilient communities	Yosemite Slough missing
COMMUNITY AND SOCIAL EQUITY A socially and environmentally resilient neighborhood	<ul> <li>Family, small equity states city program, buy property</li> <li>Consideration for emergency service workers</li> <li>Not enough in the low-income development, 50/50 ideal</li> <li>Disaster preparedness proximity, medical supplies provided</li> <li>Certificates of preference</li> <li>Local residences and business employ and prepare</li> </ul>

GOVERNANCE Authentic and Transparent Public Engagement During and Beyond the Planning Phase	<ul> <li>Daily outreach, know the neighborhood</li> <li>Family care</li> <li>Every two months</li> <li>Hunters Point family</li> </ul>
TRANSPORTATION A Transportation System that is Resilient and Adaptable to Flood Risk	Maritime transportation
ENVIRONMENT A Healthy Environment for Residents, Workers, and Ecologies	<ul> <li>Rain gardens</li> <li>Trap the water</li> <li>Wetland extension</li> <li>Cap over toxic soils</li> <li>Emphasize second goal of prioritizing nature-based solutions</li> </ul>
ECONOMY A Sustainable Economy that Benefits Local Residents, Workers, and Industries	<ul> <li>Part of the businesses</li> <li>Where has Black ownership gone? 1950-60's shop on 3rd Street</li> <li>Opportunities that can support the American dream, stability</li> <li>City College tech programs</li> <li>Local industry, money stay in community</li> <li>Curriculum set up to push toward engineering</li> </ul>
Additional?	Local people are the solution for preparedness
PLANNING TIMEFRAME	COMMUNITY PRIORITIZATION
STRENGTHEN Now - 2050	<ol> <li>Community and Social Equity: Adapt buildings, open spaces, and services for flooding that ensure safety and preparedness of the district</li> </ol>
	<ol> <li>and city in the case of a flood emergency</li> <li>Economy: Use the planning process of this project as an opportunity to train and mentor individuals in the fields of design, planning, and engineering</li> <li>Economy: Maintain and increase of women- and minority-owned businesses, community benefit organizations, worship centers, and arts and culture organizations</li> <li>Environment: Prioritize nature-based solutions and green infrastructure to mitigate floods, improve stormwater management, and support local ecology</li> <li>Governance: Build a long-lasting basis of support with a transparent, authentic engagement process</li> <li>NEW ECONOMY GOAL: Increase long-term employment opportunities for local residents</li> </ol>

open forums etc.

residents

wide variety of community members, including youth, seniors, families, and people of color — modified to include engaging youth, come to the Bayview, door-to-door canvassing, rec center, seniors hold workshop,

2. **Economy:** Support local, blue collar industrial jobs – *modified to include have more accessible training, classes, internships to our Bayview* 

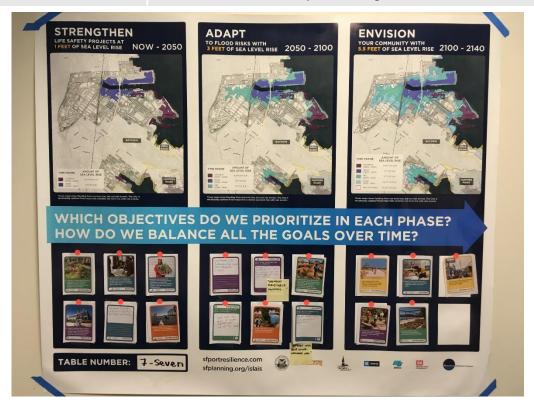
2050 - 2100

3.	<b>Environment:</b> Improve access to and create new resilient open spaces along the creek and bay shorelines to provide much needed recreational space for the surrounding neighborhoods
4.	<b>Governance:</b> Engage with youth to build long-term understanding, capacity, and stewardship
5.	<b>NEW COMMUNITY AND SOCIAL EQUITY GOAL:</b> Certificate of preference for local 94124 resident
6.	<b>NEW ENVIRONMENT GOAL:</b> Gas and the smell of sewer system, get rid

of the smell

ENVISION 2100 - 2140

- 1. **Community and Social Equity:** Encourage neighborhood vitality, character, and diversity with more mixed-income housing
- 2. **Economy:** Adapt flood-prone areas that currently support existing jobs, small businesses, and local artists
- 3. **Environment:** Identify solutions and strategies that benefit the entire Islais Creek watershed
- 4. **Transportation:** Improve pedestrian and bike connections to provide resilience during near-term periodic flood events
- 5. **Transportation:** Create accessible transportation between the waterfront, the City, and the region



#### **Recommendations for Future Meetings**

Community Meeting #2 was again a success. We want to ensure that future meetings build on this momentum and continue to improve. We recommend the following:

- Clarity on next steps and process of incorporating feedback Facilitators reported questions around how feedback would be incorporated into the goals and when updated goals would be shared with the larger team. Having this process clearly presented would be helpful next time we are seeking feedback.
- Online engagement Planning created an online version of the goals handout and it would have been great to promote or at least note this at the community meeting in case attendees had additional feedback to share.
- **Handout for individual responses** To further encourage more voices, we recommend a handout that can be completed individually. For this meeting, each person could have had the goals handout to take notes and provide feedback rather than just the facilitator.
- **Table staffing** The team continues to be thoughtful about connecting key stakeholders with Port and Planning staff and we can always do more to ensure that table seating is most conducive. The team can also keep an eye on side conversations that can make it challenging for the facilitator and provide additional table staffing as needed.
- Varied meeting formats The format of presentations followed by table engagement has been overwhelmingly successful. However, after three consecutive meetings using that format, it will be worthwhile to look to other formats as well.
- Bring the meeting to new audiences Even the best community meetings have limited
  audiences. It's one night and it's a big ask. As Port staff noted, the content we hear at the
  community meetings is often different from what we hear out in the community. We want to
  lower barriers to Program involvement and make sure we don't assume we have everyone in
  the room at the community meeting.

The following changes were made between Meetings #1.5 and #2

- Keep presentations to twenty minutes presentations were very succinct. However, taken with the opening remarks, there was still a lot of talking at the beginning.
- Separate opportunities for contracting questions the Port and partners from Mission Rock and Pier 70 attended. The tables appeared sparsely attended but regardless their presence was appreciated. More specific materials with jobs and contracting opportunities may be helpful.
- Structured open-mic Ellouise Patton from RDJ was the meeting MC and did an excellent job facilitating the evening, including the structured open-mic.

#### Remaining Challenges with the Community Meeting Format – Audiences and Content

Even as we made great strides and maintained the momentum from the prior community meetings, unless there is some touchpoint, most residents are not interested in this level of time commitment. We also know from the stakeholder assessment that going to people where they are instead of asking them to come to you – such as getting on the agenda at community organization meetings or conducting outreach in the community – is a more effective way to engage new voices. We will continue to meet

people where they are as resources allow through presentations, informal mixers, the Program website, and other community outreach.

We look forward to working with the Port to continue build upon this solid foundation, expand our audience, and share content in new and engaging formats.

#### **Appendices**

- I. Select Community Meeting Images
- II. Full Meeting Notes from Port Staff
- III. RSVP and Attendee List
- IV. Community Meeting Promotional Handout
- V. Presentations
- VI. Draft Goals
- VII. Draft Goals Handout
- VIII. Draft Goals Poster
- IX. Table Facilitator Instructions

Appendix I: Select Community Meeting Images

















#### Appendix II: Full Meeting Notes from Planning, Port, and Consulting Staff

#### What went well?

- Table exercises, I am Islais Posters, cohesive/integrated presentation; MC-ing and time-keeping by Ellouise; the food!
- Overall I was impressed with the level of engagement within my group.
- Overall positive vibe, people were interested in the subject and opened to discuss
- Event setup was well organized and efficient. Multiple staff were present and ready to greet attendees as they arrived and to guide them to the tables and the food.
- The food was excellent.
- Ellouise managed the crowd and staff perfectly, keeping the group focused and on time.
- Presentations by Randy and Robin were short and clear. Supervisor Maxwell is passionate about the work we are doing and how the community should engage with it.
- Engagement at each of the tables was strong these were in-depth discussions. Of the two parts of the exercise, the first part about review and comment on the goals seemed easier for the participants to engage with. The second part -- prioritizing the goals in each of the time frames (Strengthen, Adapt, Envision) seemed more difficult.
- Report outs for a minute per table worked well and resulted in focused remarks.

#### What could have been done differently?

- Could have used a little more time on the table exercises. Table exercise posters a tiny bit too big for the size of tables in the room, especially with food plates on them.
- Regarding the process I actually found it really hard with my group. Wordsmithing was not something the group could do. I just got feedback on things that needed to be included generally in the objectives (sub bullets). Also prioritization by timeframe was too hard for them to get their heads around and the objectives as aren't really things you'd push off to mid / end century (that wasn't the way we had written them). I was asked why they had to prioritize all of those things were important...
- More time for the exercise would have enabled more discussion among members but in general we were able to get feedback on draft goals and priorities across 3 time horizons.
- More time for the exercise might have been beneficial
- Boards were large could have been smaller, or posted on a wall
- Didn't receive direct feedback, but some of the objectives seemed wordy
- Small detail: some food stains ended up on our gameboard, as it covered the whole table and so was used as a placemat.
- A lot of information to digest in a short period of time; my table was not able to complete the prioritization exercise because we spent more time reviewing and discussing goals.

#### Were you asked questions?

- Yes, some folks wanted assurance their feedback would be reflected in revised goals.
- At the end I was asked about the process after today since they were eager to continue to collaborate. I shared the next steps and encouraged them to continue to participate in the process.
- They also asked about next steps and I told them to make sure they were on the email list and to keep an eye on the website
- People asked if some of the goals could be combined as they appeared to overlap.

#### Did you hear additional feedback or comments?

- The people at my table thanked us after. They said they really enjoyed the whole evening. On balance, they strongly agreed with most of the goals but had some tweaks which I noted down. At the beginning, it was somewhat challenging to get people to distribute goals across time-horizons, their instinct was to prioritize without much regard to timing or level of flooding. But by the end of the exercise they started to understand how some goals might be more suited for near-term versus medium or long-term. They started to swap goals across time horizons toward the end, and with more time I can imagine them really starting to dig into those trade-offs.
- My group wanted to attract business to Bayview by developing the cultural and natural assets to "Keep our waterfront special" ...was a direct quote
  - The #1 near-term priority was safety (including threats from contaminated soils, liquefaction, or flood hazards). Training the existing community for future jobs was also very important. Water access was an early priority (including water taxi's etc). After that, the early asks were focused on real-world solutions like cleaning gutters and storm drains to relieve immediate flooding.
  - For the middle time horizon our group advocated for a cost assessment to be done to inform future planning
  - The group split on the long term vision. Most of the group seemed to think that managed retreat made more sense in the long term. One member suggested using the available funding toward relocation for residents farther back from the edge rather than protecting-in-place. India Basin was sighted as a good example where nature-based solutions are proposed. Still one member in our group advocated for protecting all existing lands from inundation.
- A common thought my table all agreed on was bringing more jobs to the area many people, worked elsewhere and commented that the commute times were too long.
  - That lead to the conversation about adding more reliable transportation options to encourage people from other areas to come to Bayview
  - One person referenced Chinatown as a reference saying that there were high paying jobs within walking distance
  - More affordable housing, somebody commented that the caterer that night doesn't even live in the area but commutes from Antioch.
- I believe this was captured in the comments, but one amendment to the goals that stood out to me was to make sure "including all communities" includes the homeless population.
  - Overall, our table focused primarily on cultural resources for the African American community in Bayview, and we talked about how investing in SLR infrastructure opens up an opportunity to build new cultural resources.
- "Environmental Equity": Community wants to see other parts of the city sharing the environmental risks and burdens of large utilities and PDRs districts.
  - Land should be protected to keep local business and jobs in place.

I just want to emphasize the need for more blue-collar careers and more rain gardens/green infrastructure to mitigate the flooding in Bayview.

This issue was a hot topic in our group.

The activity was very informative and led folks into deeper conversations about environmental impacts.

we spent quite some time on job opportunities and opportunity for new contractors.

There was also a serious concern about some of the important landmarks getting destroyed by the flooding and how would we implement a plan to reserve or save it.

The majority of folks at our Table were Bayview Residents with the exception of one woman who works in Bayview but attended because she wanted to engage in a conversation about the project.

#### Appendix III: RSVP List

First Name	Last Name	Email	Signed- In?	How they heard about the meeting?
Terry	Diyew	diyewdelight32@yahoo.com	Yes	
Lynn	Westry	lynn.westry@sfdph.org	Yes	
Jerry T.	Martin	jtmartin2569@gmail.com	Yes	
Randy	Quezada	randolph.quezada@sfport.com	Yes	staff
Deirdre	Hussey	deirdre.hussey@sfport.com	Yes	staff
Oscar	James	oscarjames22@live.com	Yes	
Tuanh	Tran	contact.tuanh@gmail.com	Yes	email/eNewsletter
Kristian A	Akesth	dublhelx@gmail.com	Yes	social media, event flyer
DeAnthony	Jones	deanthony.jones@sfgov.org	Yes	sfportresilience. com
Hunter's Point Family		oscar.pena@hunterspointfamily.org	Yes	
Leye	Martin	africanartsacademy@gmail.com	Yes	word of mouth
Dominique- Romy	Younggust	delightedromy@gmail.com	Yes	
Larry	Berry	lberry@sfwater.org	Yes	other
Lydia	Vincent- White	lydiavincent@hotmail.com	Yes	
Barry	Hermanson	barry@hermanson.com	Yes	email/eNewsletter
Selena	Crain	selenacrain115@gmail.com	Yes	
James	Maloney	jamesmaloney@yadejs.com	Yes	email/eNewsletter, word of mouth
Melissa Diaz	Uribe	m.diaz-uribe@wuyee.org	Yes	word of mouth
Jessica	Campos	jessica.campos@wuyee.org	Yes	event flyer
Anthony	Spruell	keshaun0510@gmail.com	Yes	social media
Afi	Solomona	afisolomona@yahoo.com	Yes	event flyer
Tina	Marerro	marrerotina415@yahoo.com	Yes	event flyer
Lina	Tietie	onlinnnaa@gmail.com	Yes	event flyer
Reggie	Higgins	rhigginsent@gmail.com	Yes	word of mouth
Kearny	S		Yes	word of mouth
Sean	Jorgs		Yes	
Tamika	Knight	tamikaknight2@gmail.com	Yes	email / eNewsletter

		1		
Alphy	Buie	buieporter@gmail.com	Yes	
Charlie	Walker	charliewalker67.cw@gmail.com	Yes	
Josephine	Lavea	lavaej@yahoo.com	Yes	
Michael	Woods	mwoods@baird.com	Yes	sfportresilience.com
Lidia		lopez.lidiall@gmail.com	Yes	
John	Zinn	callede21@aol.com		
Camille	Turrey	camilleturrey@yahoo.com		
Myla	Ablog	mylaablog@gmail.com		
Ted	Meyer	tedmeyer@outlook.com		
Eliza	Berry	eliza.berry@erg.com		
Abby	Mohan	abby.mohan@silvestrum.com		
Shawn	Lani	slani@exploratorium.edu		
Tom	Brady	TomBrady@Westarmarineservices.com		
Keith	Hubbard	keith.hubbard@sfport.com		
Sean	O'Brien	sean.obrien@sfdpw.org		
Russell	Huddleston	russell.huddleston@a-t-s.com		
LaSonia	Mansfield	mansfieldmansfield380@yahoo.com		
Sani	Salim	singosari27@yahoo.com		
Aaron	Golbus	agolbus@silveradocontractors.com	Yes	email/eNewsletter, word of mouth, Bay Planning Coal.
Kathleen	Schaefer	kkschaefer@ucdavis.edu		
Michael	Woods	mwoods@baird.com		
Ginger	Jones	gjones@ycat-c.com		
Jose	Velasquez	jvvlsquez@gmail.com		
Jill	Fox	ibjill@comcast.net	Yes	sfportresilience.com, email/eNewsletter
JIII	Vincent-	injing conteast.net	163	emany enewsietter
Lydia	White	lvincent@centerforyouthwellness.org		
Aaron	Goodman	amgodman@yahoo.com		
Barbara	Ockel	manager@bvoh.org		
Meaghan	Mitchell	MeaghanMitchell@gmail.com		
Alpha	Buie	buieporter@gmail.com		
Steve	Miskowicz	smiskowicz@gmail.com		
Janet	Clyde	janet.clyde@gmail.com	Yes	
		· ·		

Ari	Coleman	Mscole992014@gmail.com		
Maurice	Rivers	jumpstreet1983@gmail.com		
DJ	Siegman	dj617ibew@yahoo.com	Yes	
Kristian	Akseth	dublhelx@gmail.com		
Ellen	Johnck	ellen@ellenjohnckconsulting.com		
Jessica	Campos	jessica.campos@wuyee.org		
Marsha	Maloof	marshapen@gmail.com		
Catherine	Reilly	catherine.reilly@brookfieldpropertiesdevelopment.com		
Curtis	Warren	chw3inc@yahoo.com		
Teresina	Pak	teresinapak@gmail.com		
Craig	Cannon	craig.cannon@gmail.com		
Chris	Foster	foster415@gmail.com	Yes	other: Facebook
Joy	DiPaola	joy.dipaola@gmail.com		
Brian	Haagsman	brian.haagsman@gmail.com		
Oscar	Saenza	saenzaoscar@gmail.com		
Jill	Fox		Yes	email/eNewsletter, sfportresilience.com
John	Butler		Yes	word of mouth
Cardell	Coleman		Yes	event flyer
Limde Fadike	Richards		Yes	email/eNewsletter
Jeremiah	Maua		Yes	event flyer
Myzyah	Maua		Yes	event flyer
Semii	Vau		Yes	event flyer
Lottie T	Whiteside		Yes	event flyer
Kim	С		Yes	
Jody	Fontenot		Yes	event flyer
Herman	Bridgett		Yes	
Sophie	Maxwell		Yes	
Freddie	Carter		Yes	
Nan	Foster		Yes	other: Facebook
Semi	Sione		Yes	
Dedoria	Smith		Yes	
S	?		Yes	sfportresilience.com, email / eNewsletter

Jacob	Wallace Jr	Yes
Banta	Owens	Yes event flyer
Edward	Smith	Yes event flyer
Daniel	King	Yes event flyer
RS	Wyatt?	Event flyer, other: (not Yes stated)

## PORT OF SAN FRANCISCO

## WATERFRONT RESILIENCE PROGRAM



# ISLAIS CREEK / BAYVIEW RESILIENCE COMMUNITY MEETING #2

LAYING A FOUNDATION FOR THE FUTURE: DEVELOPING AND UNDERSTANDING PROGRAM GOALS AND BALANCING PRIORITIES



**THURSDAY, JANUARY 30, 2020** 



6:00 PM - 7:30 PM



Southeast Community Facility 1800 Oakdale Avenue San Francisco, CA 94124



FOR QUESTIONS, CONTACT: Kirsten Southey at (415) 274-0400 or kirsten.southey@sfport.com



This is a FREE event.

Refreshments will be provided.

All ages encouraged-this is a family-friendly evening!



ADA Accessible, with accessible restrooms

## THIS MEETING IS DESIGNED TO ENCOURAGE PUBLIC DISCUSSION AND ENGAGEMENT ON QUESTIONS SUCH AS:

- How can the City facilitate deeper neighborhood and community resilience related to climate hazards and risks?
- 2. How does the Waterfront Resilience Program framework allow for short-term action and midand long-term planning to address hazards in the southeastern waterfront?
- 3. How can solutions be implemented in a way that is consistent with the community's vision, goals, and principles?



San Francisco's shoreline will experience more frequent and severe flooding in the future. The southeastern stretch of the waterfront, including Islais Creek and the Bayview, faces unique challenges which require solutions responsive to the needs and priorities of people living and working in these areas. To address the flood risks, along with seismic vulnerabilities, the Port is leading the Waterfront Resilience Program.

Join the Port of San Francisco, the U.S.
Army Corps of Engineers, and other City
partners for the second in a series of
community meetings to learn more about the
coordinated resilience projects in the Islais
Creek / Bayview neighborhoods. Dive deeper
into the Port's Waterfront Resilience Program
southeast waterfront draft goals developed
from Community Meeting #1.

RSVP to reserve your spot at wrpbayview.eventbrite.com



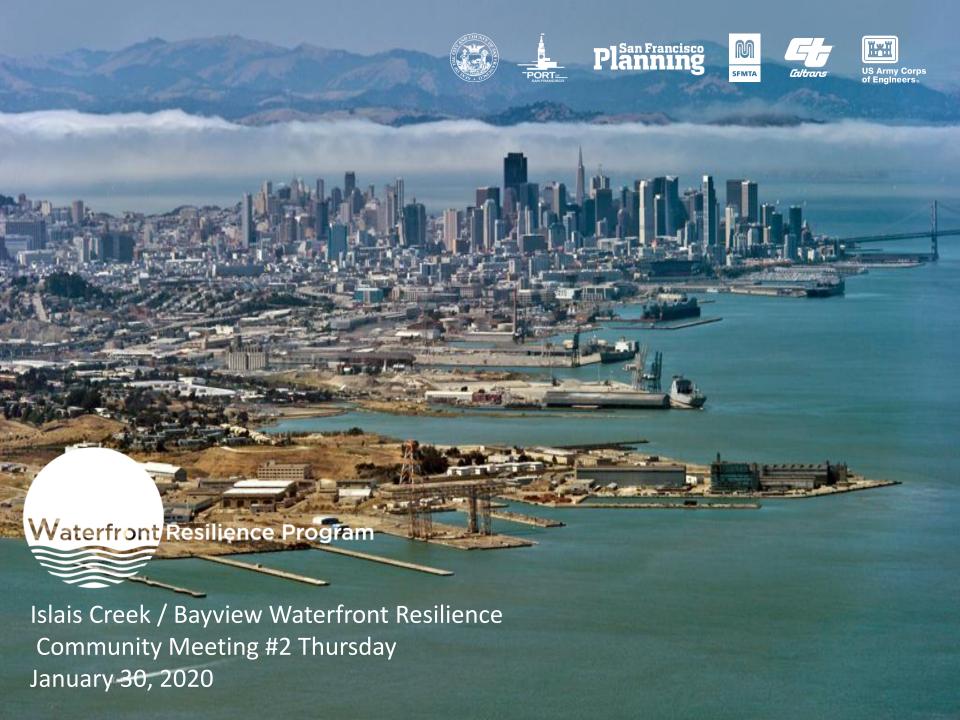




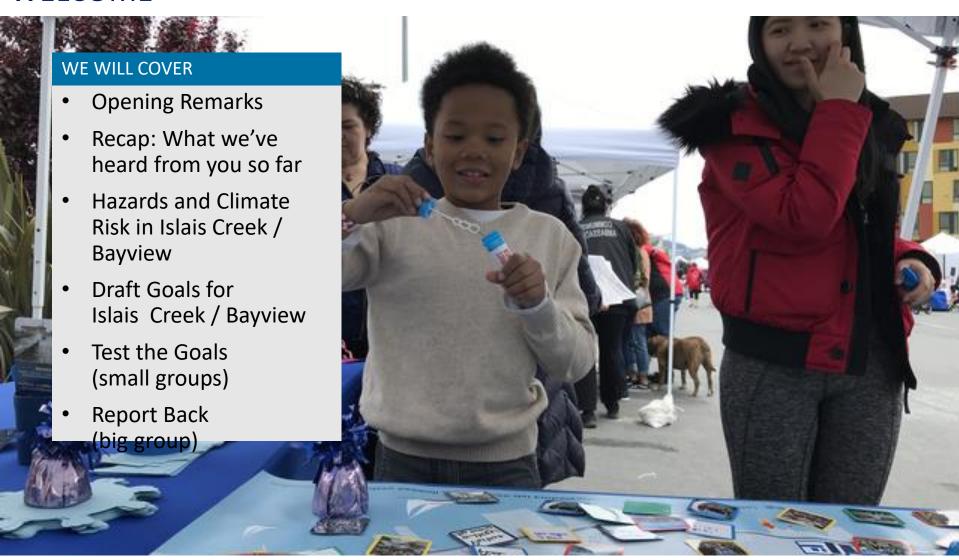






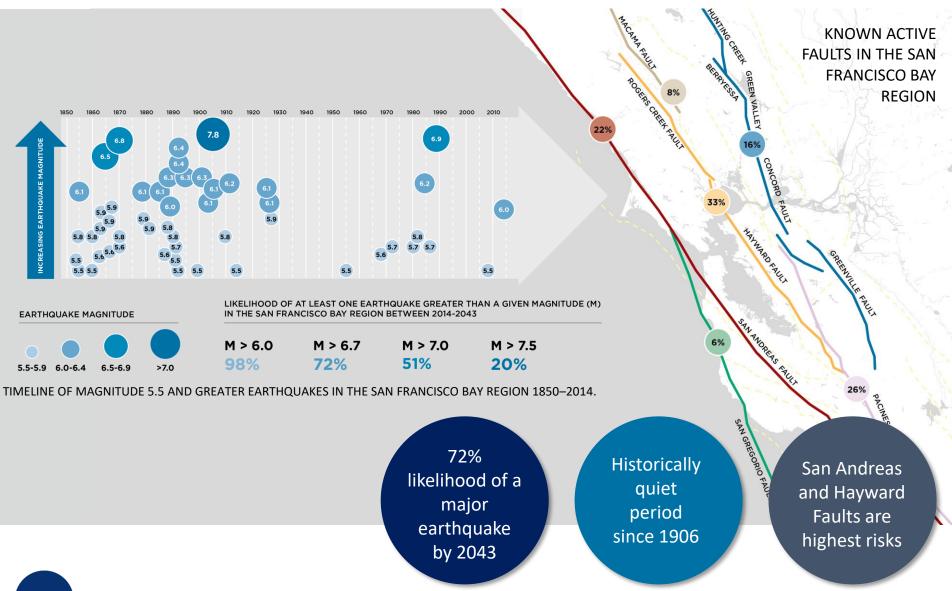


## WELCOME



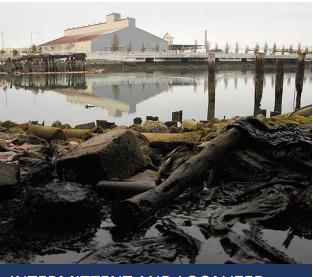


## EARTHQUAKE RISK IN SAN FRANCISCO





## FLOOD RISK IN SAN FRANCISCO



INTERMITTENT AND LOCALIZED FLOODING TODAY



INTERMITTENT AND LOCALIZED FLOODING TODAY

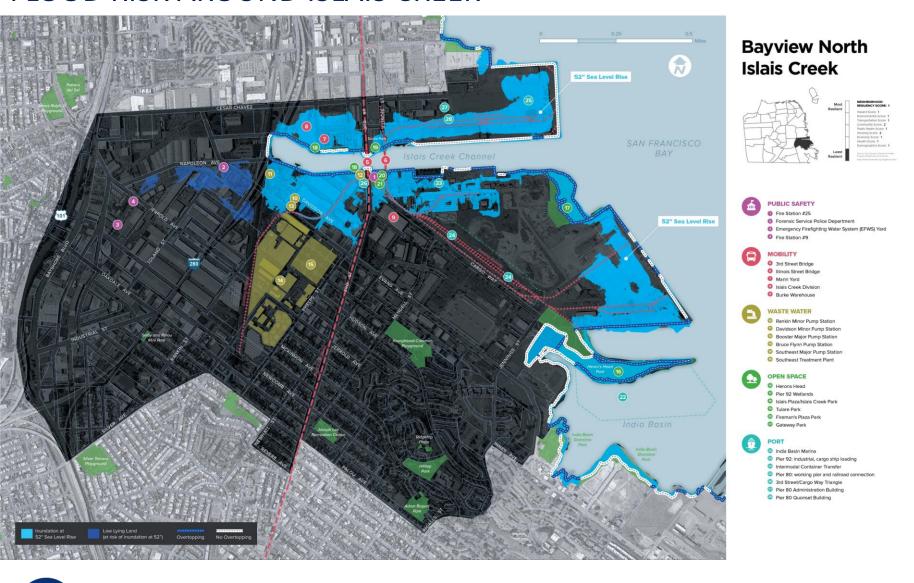


**FUTURE SLR RISK** 

- San Francisco faces increasing flood risk
- Some shoreline areas already experience flooding
- 100 year flood event = significant disruption to critical assets and services
- San Francisco's shoreline will flood more frequently and new areas will begin to experience flooding in the coming decades

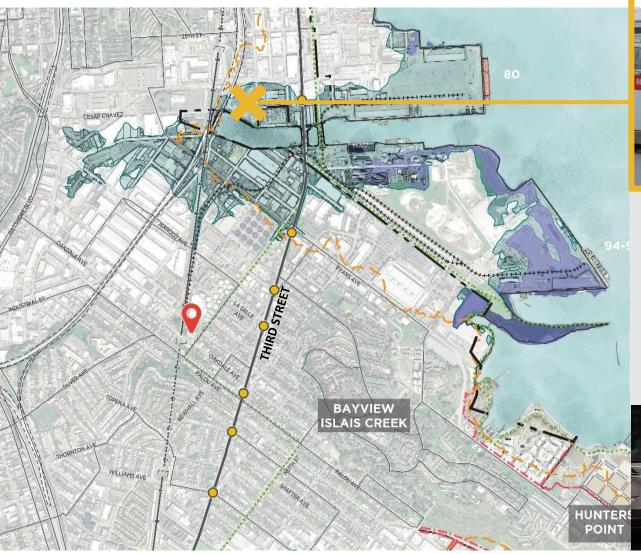


## FLOOD RISK AROUND ISLAIS CREEK





## **MUNI FACILITIES**





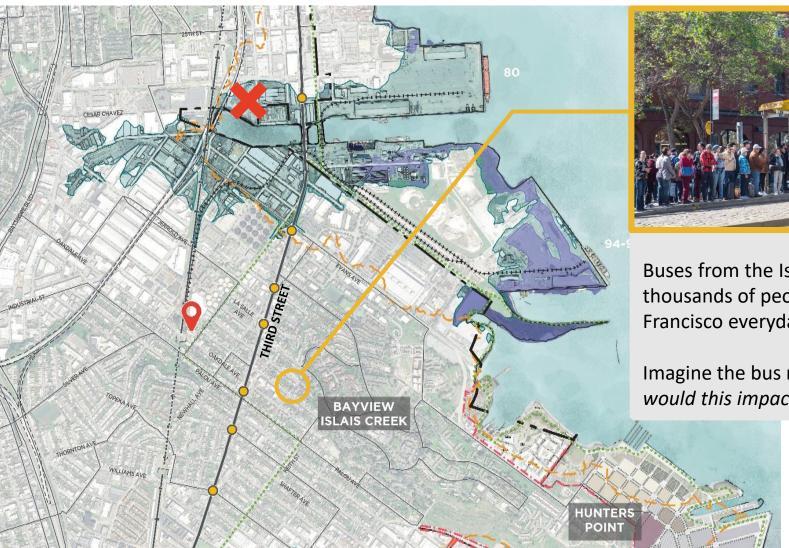
### **Islais Creek Muni Facility**

- Maintenance, operations, and storage for motor coach fleet
- 165 buses in yard
- 200 bus drivers
- 30 80 maintenance workers
- 6 8 inches of flooding during storms





## **MUNI FACILITIES**



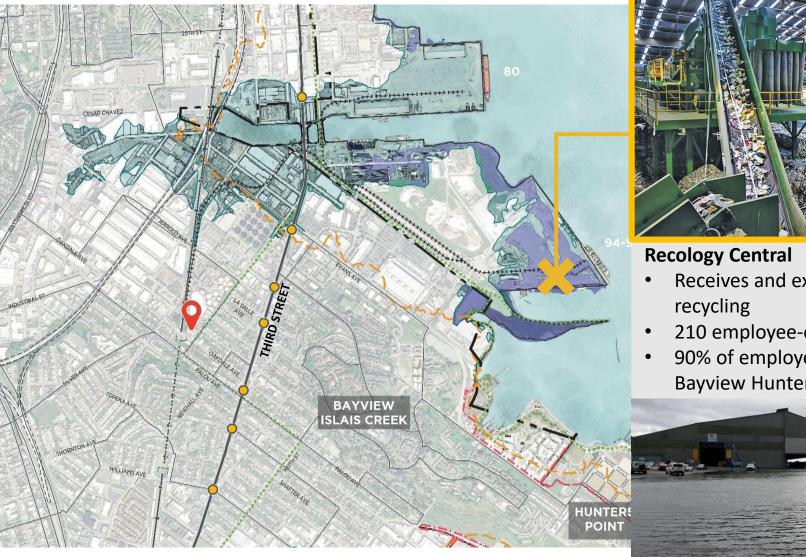


Buses from the Islais Facility moves thousands of people around San Francisco everyday.

Imagine the bus not coming. How would this impact your family?



# **RECOLOGY**



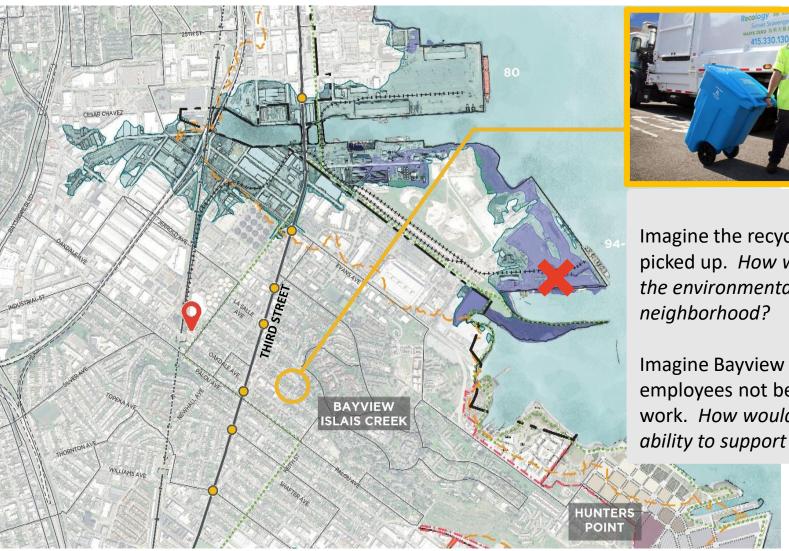


- Receives and exports all of SF
- 210 employee-owners
- 90% of employees are from **Bayview Hunters Point**





#### RECOLOGY



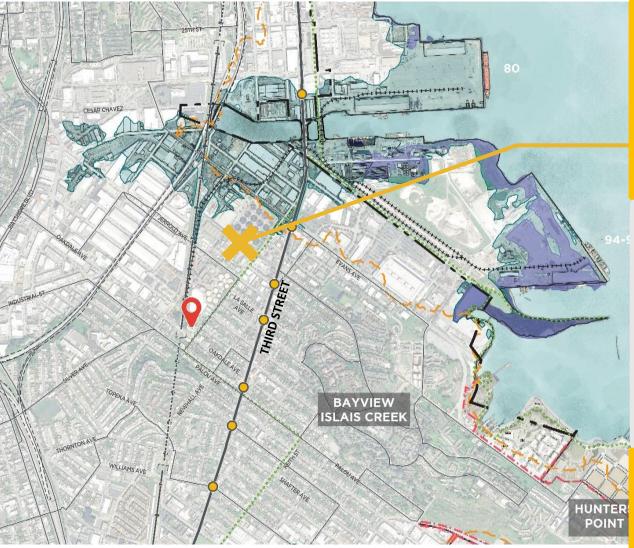


Imagine the recycling not getting picked up. How would this impact the environmental quality of your

Imagine Bayview Recology employees not being able to go to work. How would it impact their ability to support their families?



### SOUTHEAST WASTEWATER TREATMENT PLANT





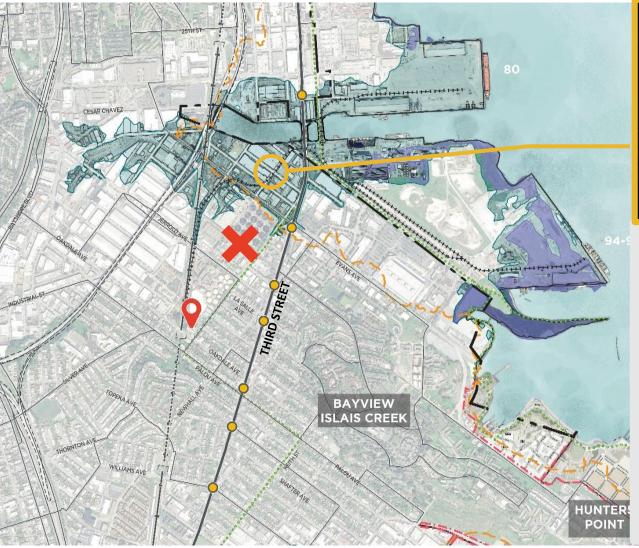
# Southeast Wastewater Treatment Plant and other infrastructure

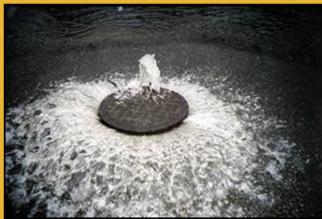
- Treats 80% of SF's wastewater
- Home to the CityWorks and other youth programs and green jobs
- Opportunity for more local hire and local workforce development





### SOUTHEAST WASTEWATER TREATMENT PLANT



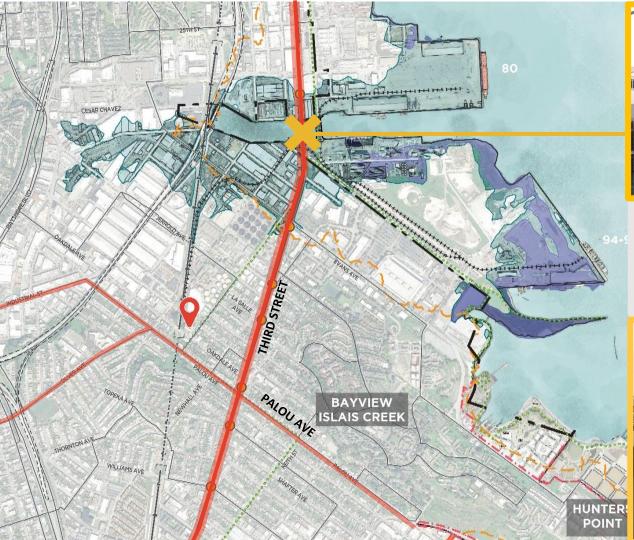


Imagine the storm and sewer lines backing up, overflowing into the street and the creek. How does this impact the environmental quality of Bayview and Islais neighborhoods?

Flood events would burden existing staff and impact their ability to train new workers. How might this impact workforce development of Bayview residents?



### THIRD STREET BRIDGE





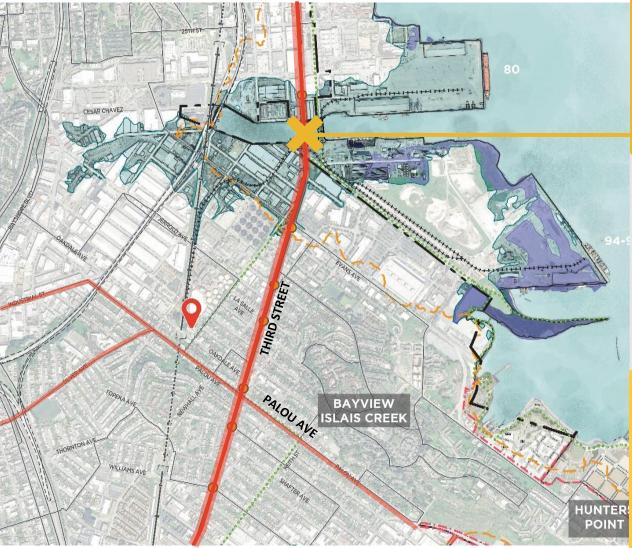
# **3<sup>rd</sup> Street and Illinois Street Bridges**

Both are critical north-south links for cars, trucks, trains, and bikes.





### THIRD STREET BRIDGE





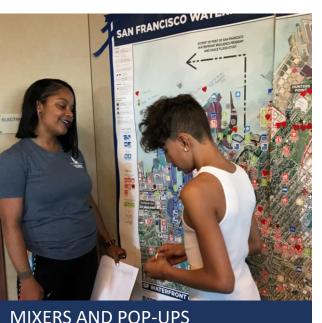
Imagine an ambulance not being able to get to your neighborhood in the event of an emergency.

Imagine the T-Third train not running south of 25<sup>th</sup> Street, or cars not able to cross the bridges. How would this impact your life?





#### SOUTHERN WATERFRONT RESILIENCE OUTREACH SO FAR







"ROADSHOW' PRESENTATIONS

- Hired RDJ to assist with outreach and engagement
- Presentations at Bayview Merchants Association, Southeast Facility Commission, Bayview CAC, and Hunters Point CAC
- Community "Pop-Ups" and "Mixers"
- Ongoing outreach at community events
- Paper and Web-based surveys



### FEEDBACK FROM 'ASSET MAPPING' EXERCISE



- Bayview Opera House
- Candlestick Point
- Neighborhoods
- Parks and Open Space
- Heron's Head
- Water Access
- Families and Communities
- Schools
- Community Based Organizations



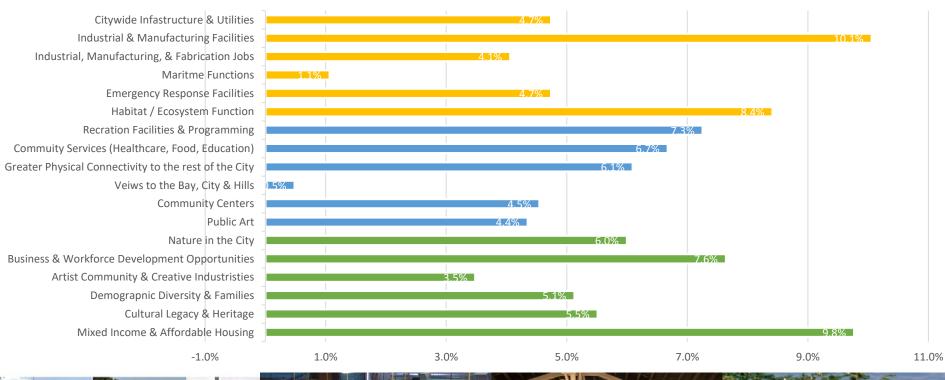
- Housing
- Wastewater/ Sewage
- Third Street Bridge
- Transportation and Utilities
- Critical Facilities
- Jobs and Workforce Development
- Commercial Corridors and Local Industry



- Emergency Response
- Transportation
- Hospital Access
- Neighborhood
   Function
- Water Quality
- Contaminated lands
- Bayview/HuntersPoint



## FEEDBACK FROM 'CO-BENEFITS' SURVEYS







### draft SOUTHERN WATERFRONT ADAPTATION GOALS





#### SOUTHERN WATERFRONT ADAPTATION draft VISION & GOALS

A vision for Islais Creek that adapts to flood risks while ensuring healthy and resilient communities.

#### **Community and Social Equity**

A socially and environmentally resilient neighborhood

#### Governance

Authentic and transparent public engagement during & beyond Planning

#### **Transportation**

A transportation system that is resilient and adaptable to flood risk

#### **Environment**

A Healthy environment for residents, workers and ecologies

#### **Economy**

A sustainable economy that benefits local residents, workers, and industries



# draft ADAPTATION GOAL: COMMUNITY & EQUITY



A socially and environmentally resilient neighborhood







### draft ADAPTATION GOAL: GOVERNANCE

Identify & share individual histories & stories about Islais Creek

Build a long-lasting basis of support with a transparent, authentic engagement process











# draft ADAPTATION GOAL: TRANSPORTATION

A
transportation
system that is
resilient and
adaptable to
flood risk









## draft ADAPTATION GOAL: ENVIRONMENT











### draft ADAPTATION GOAL: ECONOMY

Adapt flood-prone areas that support local jobs, small businesses & artists









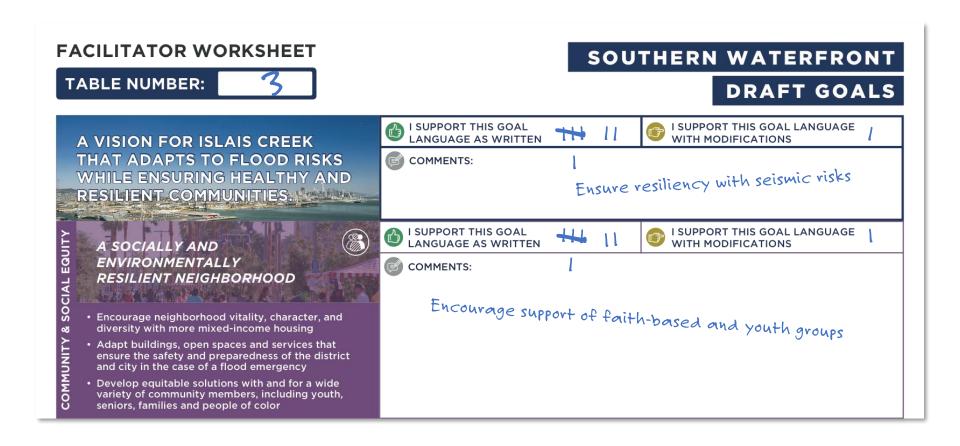


# **ACTIVITY PART 1: FEEDBACK ON GOALS (20 mins)**

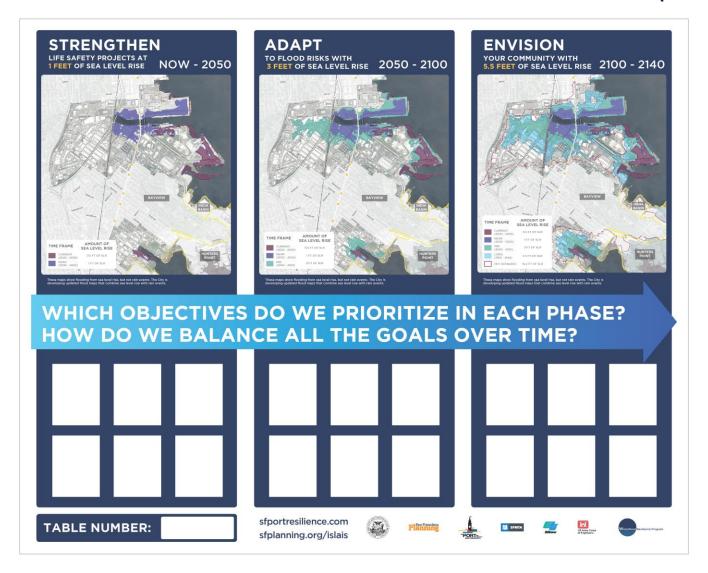




# **ACTIVITY PART 1: FEEDBACK ON GOALS (20 mins)**















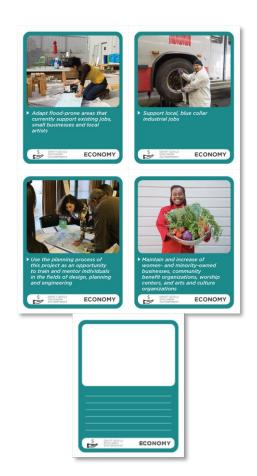




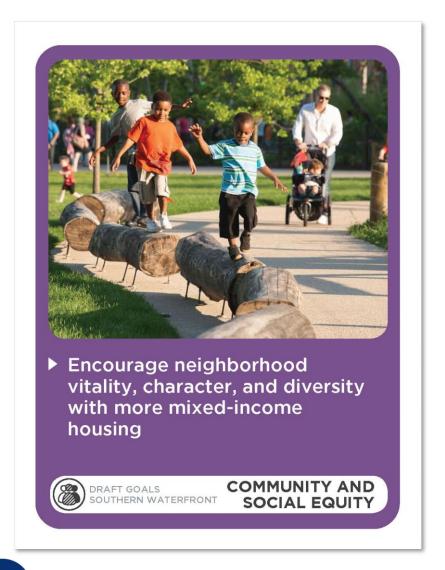


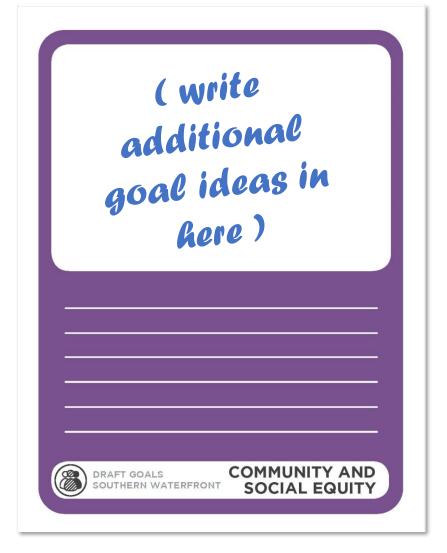


















# ACTIVITY PART 3: REPORT BACK (2 mins each group)

What are the top two or three ways you might want to change the draft Goals and Objectives as written?

What groups or patterns did you notice when choosing draft Goals and Objectives to prioritize in the different time horizons?



### SOUTHERN WATERFRONT RESILIENCE PUBLIC ENGAGEMENT



#### JOIN US!

Public engagement and participation is how we get to a plan and a project.

- Meeting 1 and 1.5: Learn about the project and sharing priorities
- Meeting 2: Shape the study goals
- Meeting 3: Envision alternatives
- Meeting 4: Evaluate alternatives
- Meeting 5: Identify actions and alternatives

There will be other opportunities for engagement, including meetings in the field, tours, and charrettes. Your suggestions are welcome!



# **THANK YOU!**







► Encourage neighborhood vitality, character, and diversity with more mixed-income housing



COMMUNITY AND SOCIAL EQUITY



Adapt buildings, open spaces, and services for flooding that ensure safety and preparedness of the district and city in the case of a flood emergency



COMMUNITY AND SOCIAL EQUITY

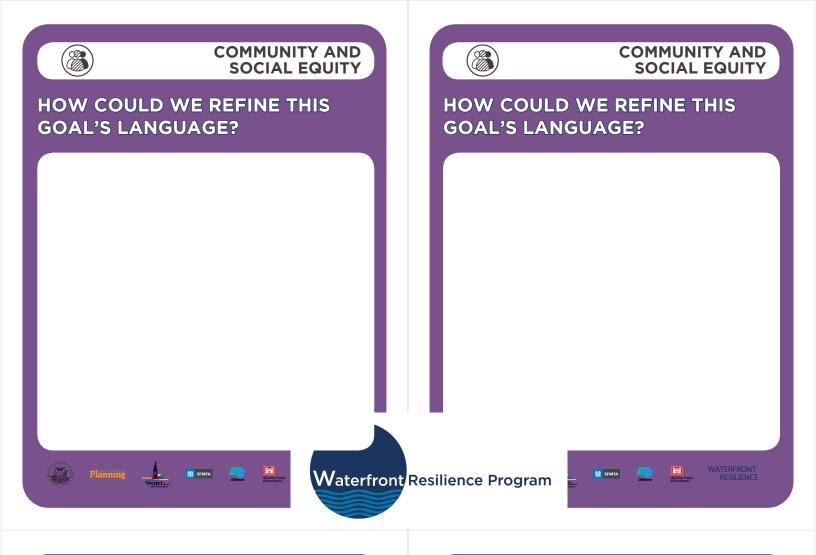


▶ Develop equitable solutions with and for a wide variety of community members, including youth, seniors, families and people of color



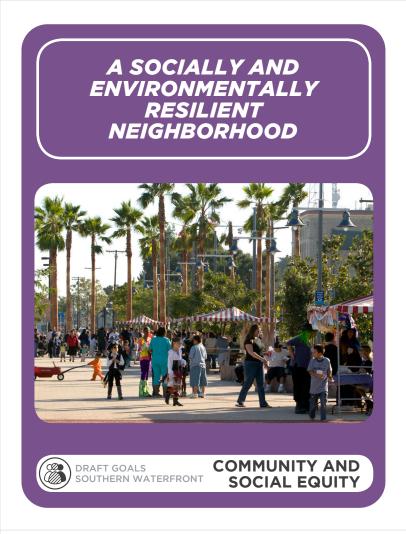
COMMUNITY AND SOCIAL EQUITY

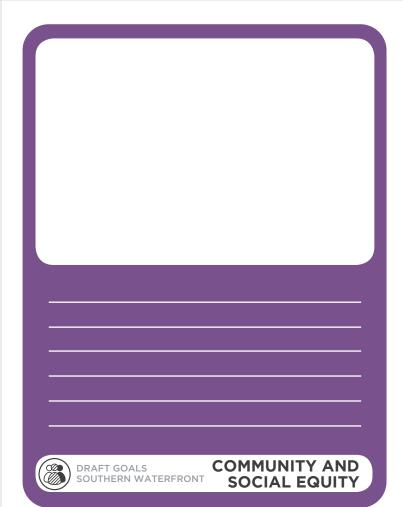
DRAFT GOALS COMMUNITY AND
SOCIAL EQUITY



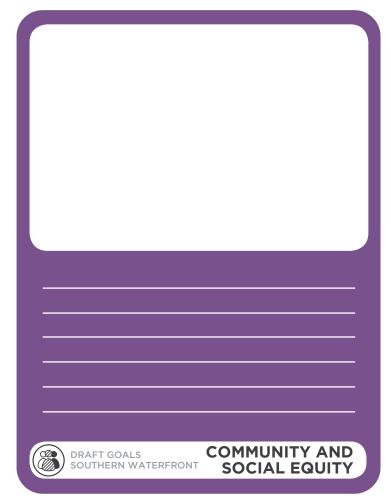






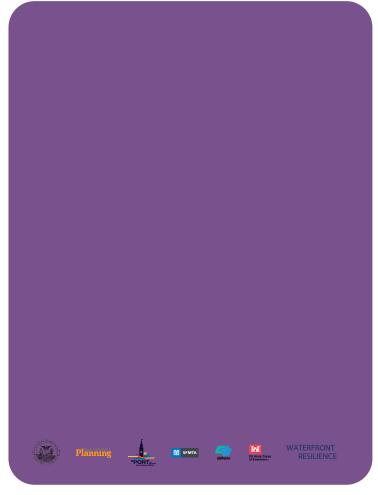
















▶ Build a long-lasting basis of support with a transparent, authentic engagement process



**GOVERNANCE** 



 Engage with youth to build long-term understanding, capacity, and stewardship



DRAFT GOALS SOUTHERN WATERFRONT

GOVERNANCE



► Acknowledge the significance of the newly designated African American Cultural District at Bayview Hunters Point, and other cultural groups, as central to developing future visions



GOVERNANCE

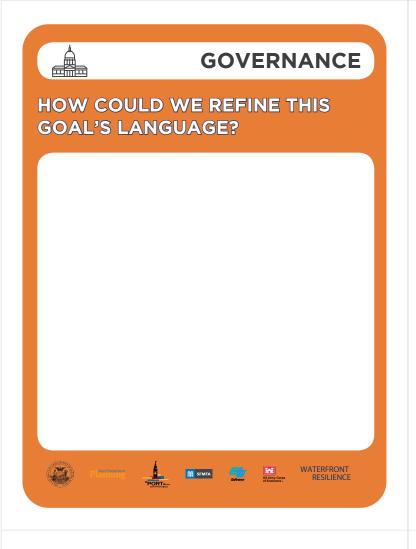


▶ Identify and share individual histories and stories about Islais Creek to inform the Strategy



DRAFT GOALS SOUTHERN WATERFRONT

GOVERNANCE













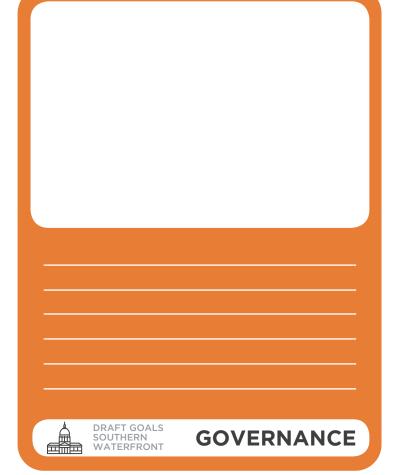
DRAFT GOALS SOUTHERN WATERFRONT

**GOVERNANCE** 

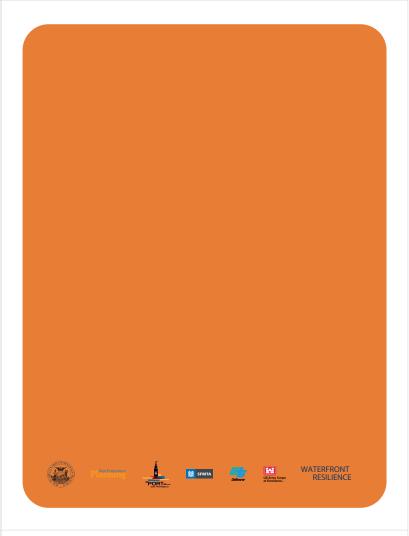


**GOVERNANCE** 

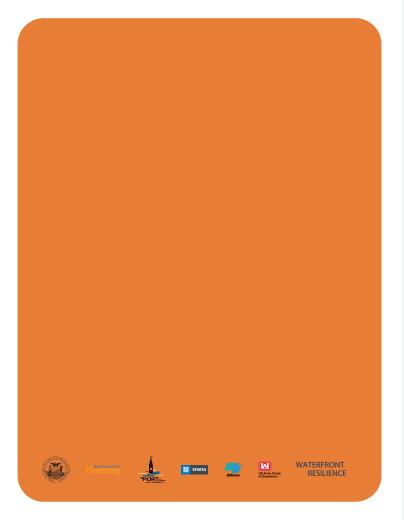


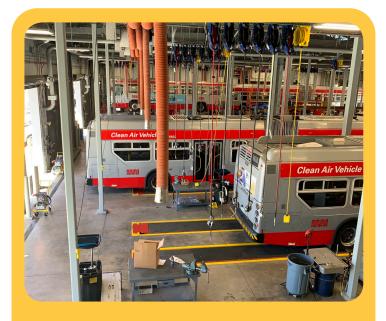












► Adapt key transportation facilities to flooding to maintain operations, service and connectivity



**TRANSPORTATION** 



Improve connectivity between Bayview and other neighborhoods



TRANSPORTATION



Improve pedestrian and bike connections to provide resilience during near term periodic flood events.



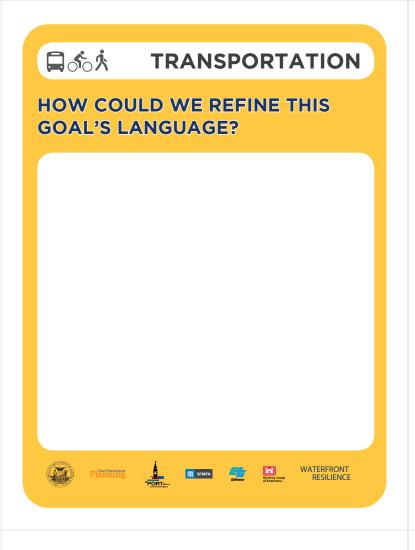
TRANSPORTATION



► Create accessible transportation between the waterfront, the City and the region



**TRANSPORTATION** 





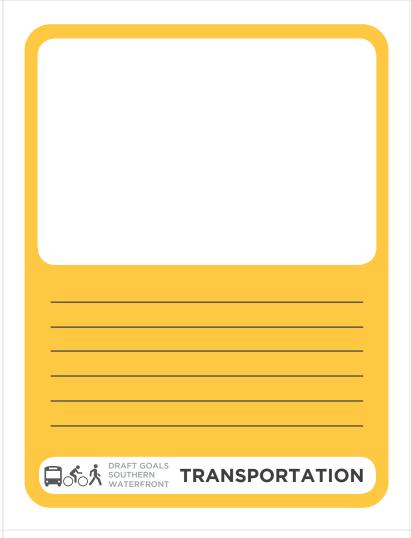


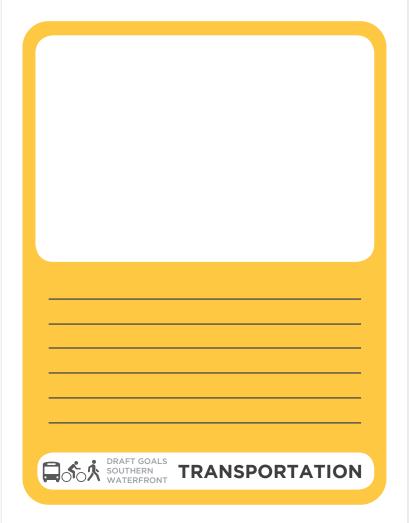


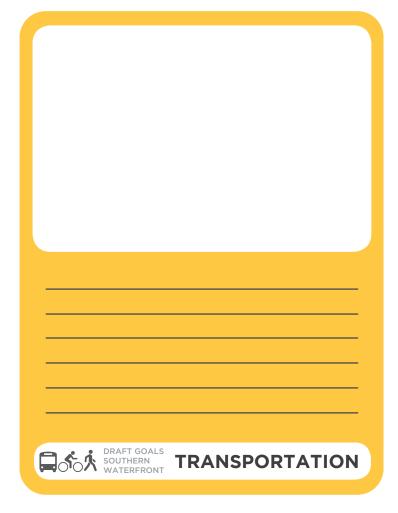
# **A TRANSPORTATION SYSTEM THAT IS RESILIENT AND ADAPTABLE TO FLOOD RISK**



**TRANSPORTATION** 

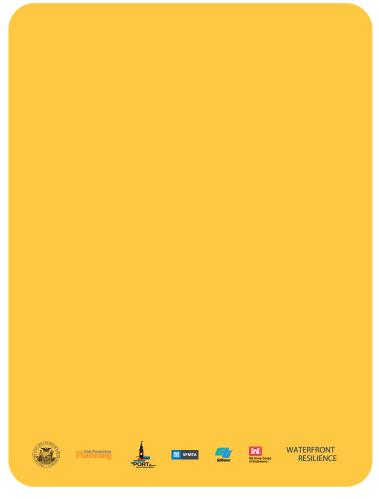
















► Identify solutions and strategies that benefit the entire Islais Creek watershed



**ENVIRONMENT** 



▶ Prioritize nature-based solutions and green infrastructure to mitigate floods, improve stormwater management and support local ecology



**ENVIRONMENT** 



► Improve access to and create new resilient open spaces along the creek and bay shorelines to provide much needed recreational space for the surrounding neighborhoods



ENVIRONMENT











# A HEALTHY ENVIRONMENT FOR RESIDENTS, WORKERS AND ECOLOGIES



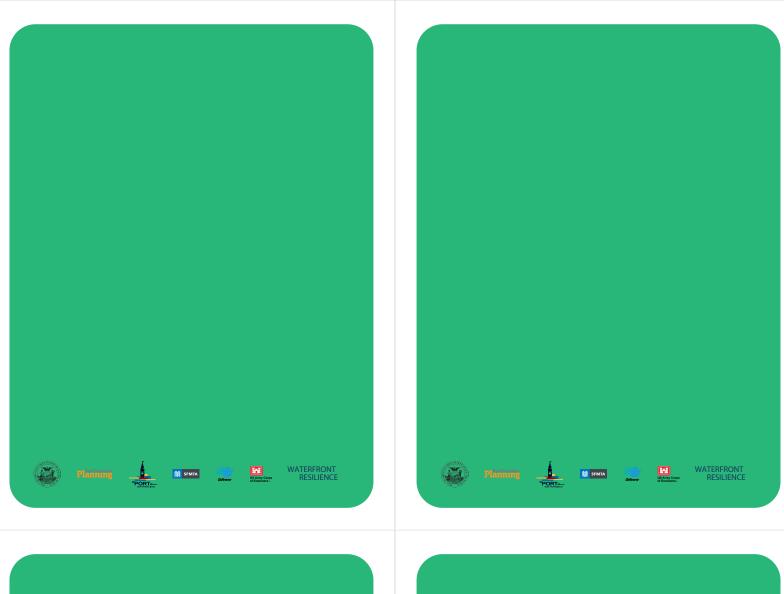
**ENVIRONMENT** 

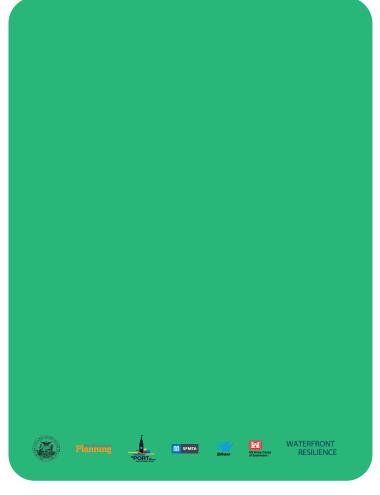
DRAFT GOALS SOUTHERN WATERFRONT















► Adapt flood-prone areas that currently support existing jobs, small businesses and local artists



**ECONOMY** 



Support local, blue collar industrial jobs



DRAFT GOALS SOUTHERN WATERFRONT

**ECONOMY** 



► Use the planning process of this project as an opportunity to train and mentor individuals in the fields of design, planning and engineering



**ECONOMY** 



▶ Maintain and increase of women- and minority-owned businesses, community benefit organizations, worship centers, and arts and culture organizations



DRAFT GOALS SOUTHERN WATERFRONT

**ECONOMY** 











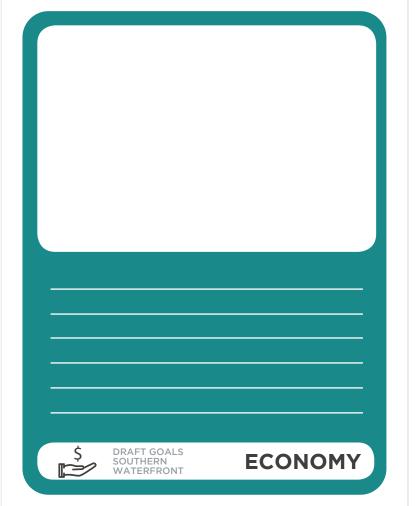
**ECONOMY** 

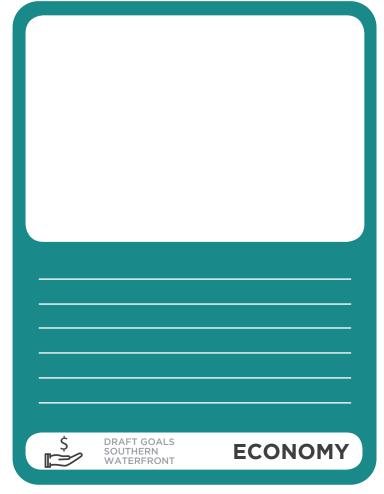
DRAFT GOALS SOUTHERN WATERFRONT

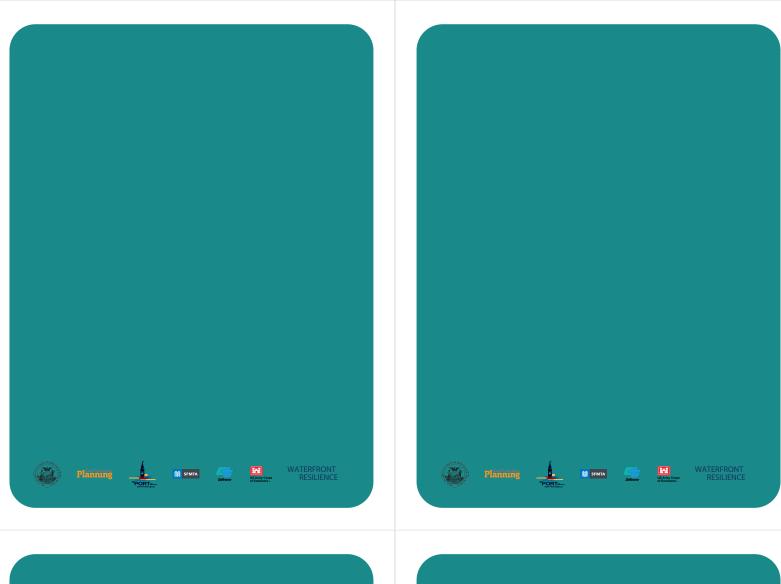


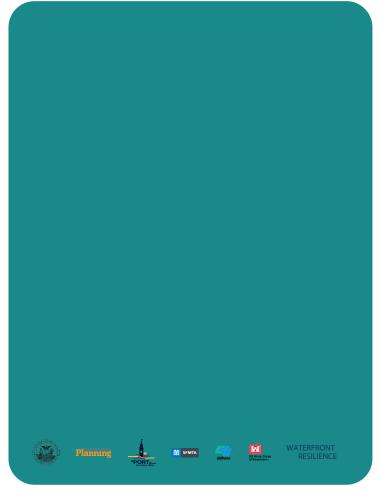
DRAFT GOALS SOUTHERN WATERFRONT

**ECONOMY** 











# **TABLE NUMBER:**

### WELCOME!

Islais Creek Adaptation Strategy Waterfront Resilience Program, **Southern Waterfront** Workshop #2, Thursday January 30th **SE Community Facility** 

# **SOUTHERN WATERFRONT DRAFT GOALS**

**OVERALL PROJECT GOAL:** A VISION FOR ISLAIS CREEK THAT ADAPTS TO FLOOD RISKS WHILE ENSURING HEALTHY AND RESILIENT COMMUNITIES.



- Encourage neighborhood vitality, character, and diversity with more mixed-income housing
- Adapt buildings, open spaces and services that ensure the safety and preparedness of the district and city in the case of a flood emergency
- Develop equitable solutions with and for a wide variety of community members, including youth, seniors, families and people of color



- Build a long-lasting basis of support with a transparent, authentic engagement process
- Engage with youth to build long-term understanding, capacity, and stewardship
- Acknowledge the significance of the newly designated African American Cultural District at Bayview Hunters Point, and other cultural groups, as central to developing future visions
- Engage with youth to build long-term understanding, capacity, and stewardship



A TRANSPORTATION SYSTEM THAT IS RESILIENT AND ADAPTABLE TO FLOOD RISK

RANSPORTATION

- Adapt key transportation facilities to flooding to maintain operations, service and connectivity
- Improve connectivity between Bayview and other neighborhoods
- Improve pedestrian and bike connections to provide resilience during near term periodic flood events
- Create accessible transportation between the waterfront, the City and the region

A HEALTHY ENVIRONMENT FOR RESIDENTS. WORKERS, AND **ECOLOGIES** 

- Identify solutions and strategies that benefit the entire Islais Creek watershed
- Prioritize nature-based solutions and green infrastructure to mitigate floods, improve stormwater management and support local ecology
- Improve access to and create new resilient open spaces along the creek and bay shorelines to provide much needed recreational space for the surrounding neighborhoods

A SUSTAINABLE **ECONOMY THAT BENEFITS** LOCAL RESIDENTS, WORKERS, AND INDUSTRIES

- Adapt flood-prone areas that currently support existing jobs, small businesses and local artists
- Support local, blue collar industrial jobs
- Use the planning process of this project as an opportunity to train and mentor individuals in the fields of design, planning and engineering
- Maintain and increase of women- and minority-owned businesses, community benefit organizations, worship centers, and arts and culture organizations





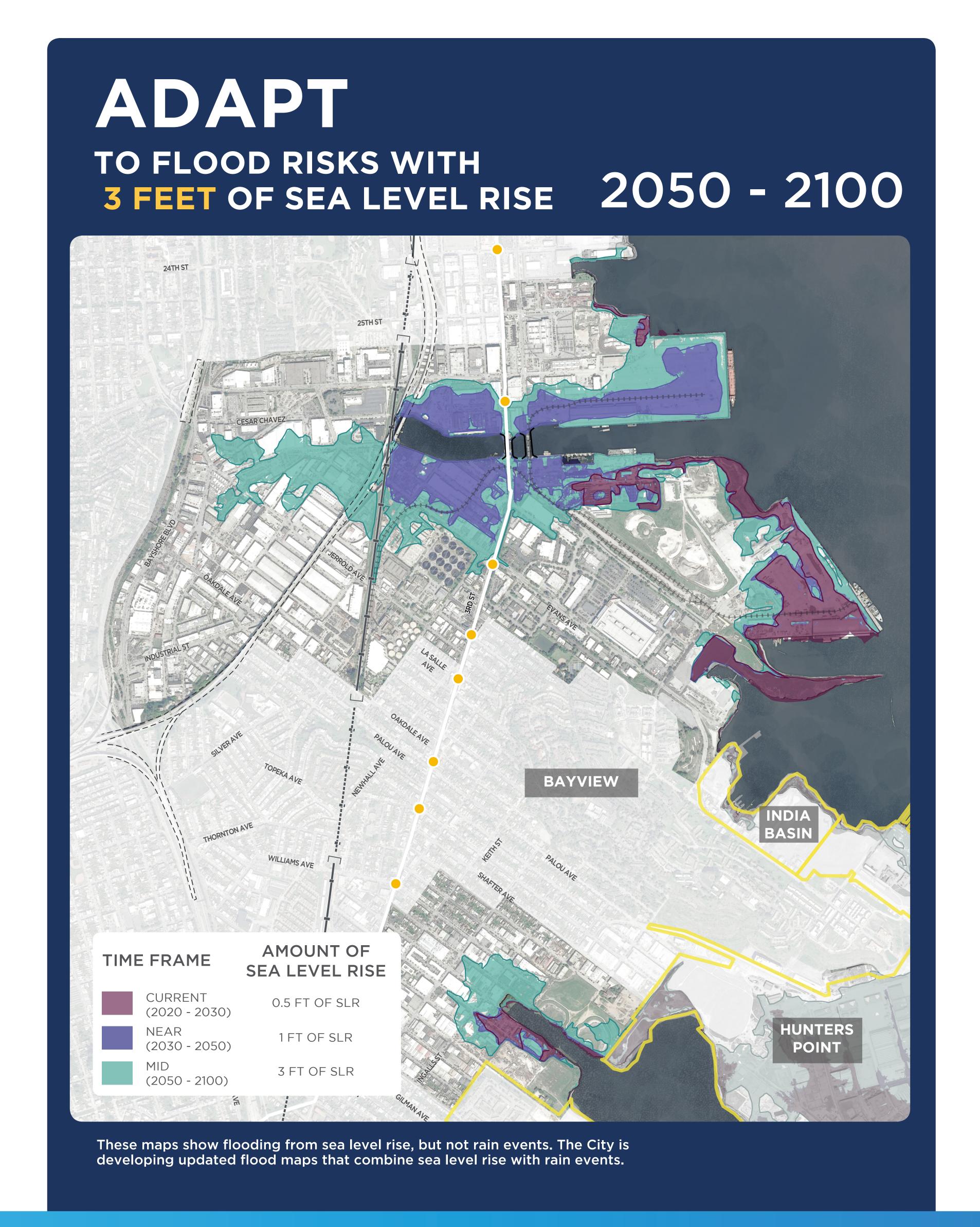


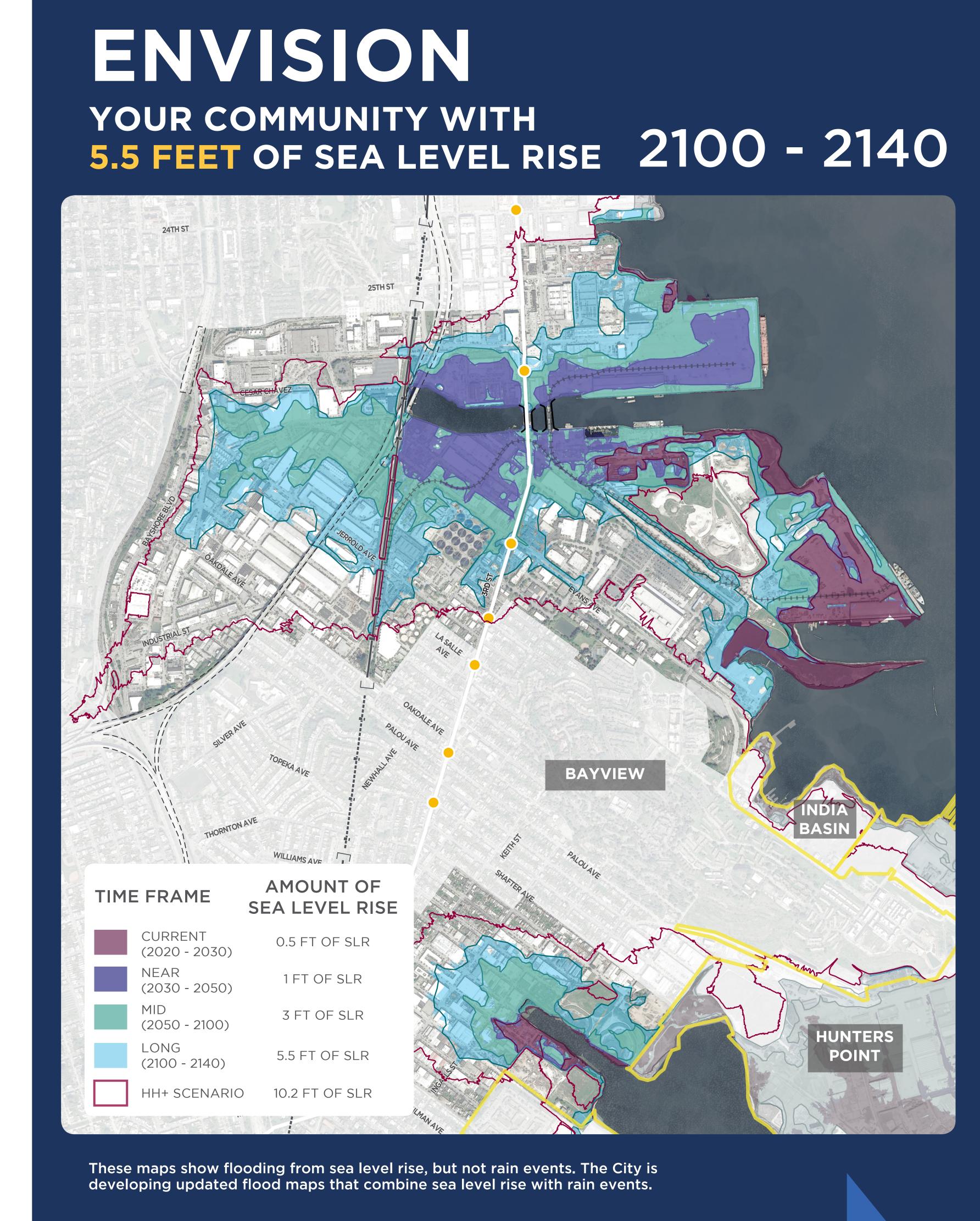






# STRENGTHEN LIFE SAFETY PROJECTS AT 1 FEET OF SEA LEVEL RISE BAYVIEW MANUAL OF SEA LEVEL RISE COMMAN (COMMAN) (COMMAN)





# WHICH OBJECTIVES DO WE PRIORITIZE IN EACH PHASE? HOW DO WE BALANCE ALL THE GOALS OVER TIME?

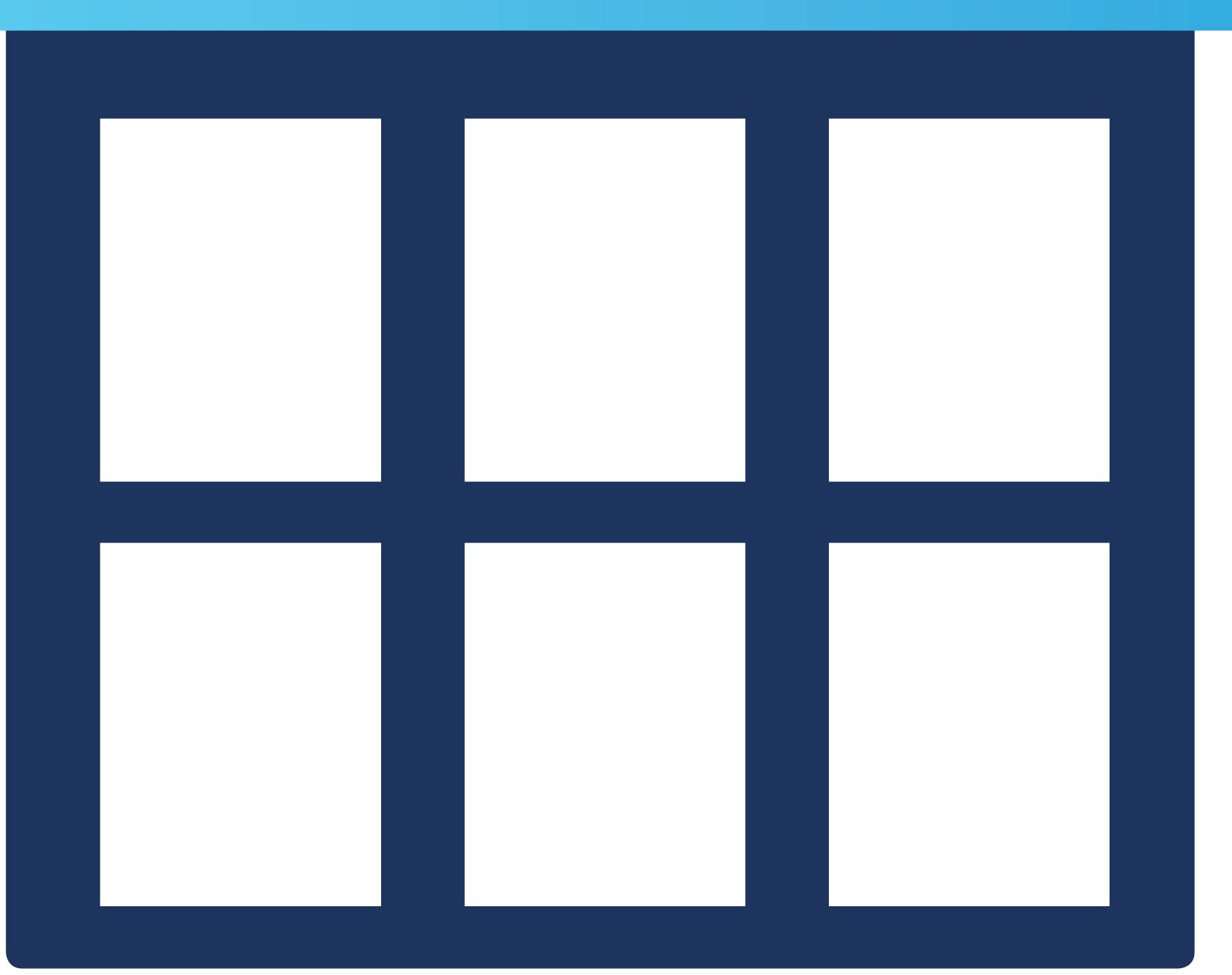


TABLE NUMBER:





sfportresilience.com sfplanning.org/islais















Islais Creek Adaptation Strategy
Waterfront Resilience Program, Southern Waterfront
Workshop #2, Thursday January 30th, SE Community Facility
Facilitator Instructions

# 6:40 – 7:00 (20 mins) Workshop Activity Part 1

Feedback on Goals and Objectives with "FACILITATOR WORKSHEET"

- 1. Tally the number of participants who
  - a. "SUPPORT THE GOAL LANGUAGE AS WRITTEN"
  - b. "SUPPORT THE GOAL LANGUAGE AS WRITTEN, WITH MODIFICATIONS"
- 2. Write additional suggestions in the "COMMENTS" box

# 7:00 – 7:20 (20 mins) Workshop Activity Part 2

Prioritize Goals and Objectives with "LARGE POSTER

- 3. Prioritize goals and objectives by time horizon on **Poster Board** (x1 total per table)
- 4. Review **Deck of Goals and Objectives** (x25 total per table)
- 5. Each table nominate a non-government/non-consultant participant to report back to big group

# 7:20 – 7:30 (2 mins) Report-Back – Nominee from each group

Eloise Patton moderate / facilitate mic time. Give each group a timed limit.

- 6. What are the top two or three ways you might want to change the draft Goals and Objectives as written?
- 7. What groups or patterns did you notice when choosing draft Goals and Objectives to prioritize in the different time horizons?